MSU-Great Falls' Child Development Center Business Plan

Summary

Montana State University-Great Falls College of Technology (MSU – Great Falls) is proposing to construct and operate a Child Development Center (the Center) with capacity for 88 children. The dual purposes are 1) to fulfill a need for student parents at MSU – Great Falls, for whom finding quality child care while attending classes is difficult, and 2) to provide students an educational opportunity to observe and interact with children. Construction and start-up costs will be paid primarily with state funds, building fees, and private donations. Depending on final construction costs and donations, an intercap loan may be secured. MSU – Great Falls plans to contract with a child development professional organization to operate the Center. The contractor will collect the child care fee and be responsible for all program operating costs.

Business Description and Vision

Mission

The mission of MSU-Great Falls is to foster the success of our students and their communities through innovative, flexible learning opportunities for people of all ages, backgrounds, and aspirations resulting in self-fulfillment and competitiveness in an increasingly global society.

The mission of the MSU-Great Falls' Child Development Center is to provide safe, affordable, high quality child care for the students of the College and the community. In doing so, we support families in their efforts to reach their educational and life goals. Provision of child care in partnership with MSU-Great Falls supports the mission of the College, and provides equal educational opportunity for all persons.

Vision

MSU-Great Falls' dual vision for the Child Development Center is to provide a high quality alternative to many student-parents already enrolled in the College, as well as those prospective learners in the community not pursuing their higher education and career goals due to child care constraints; and to create an effective learning environment for students to learn about children by observing and interacting with them.

Goals and objectives

The goals of the MSU – Great Falls' Child Development Center are to:

- Establish affordable, safe, and accessible child care on campus;
- Increase college access to parents seeking higher education:
- Advance the lives of entire families through the benefits of a college educated parent;
- Create a playful learning place that welcomes the child, parent, and teacher to share in the process of constructing knowledge for the child;
- Encourage a child's essential development: physical, cognitive, social, emotional, and creative curiosities;
- Foster a welcoming environment encouraging structured exploration and learning; and
- Develop a learning laboratory for students to observe and interact with children.

Brief history of MSU-Great Falls

MSU – Great Falls is a public two-year college offering the comprehensive community college mission to the greater Great Falls area. Seventy-one percent of students in academic year 2010-11 were residents of Cascade County. Of the remainder, the largest numbers of enrollees were from neighboring Chouteau, Teton, Pondera, Judith Basin, and Meagher counties.

The campus comprises of two primary buildings totaling 134,650 square feet and occupies a 36-acre site in southeast Great Falls, a city with a population of approximately 60,000.

Enrollment has shown steady but strong growth from 1,059 full-time equivalent (FTE) students in FY 2003 to 1,456 in FY 2012. MSU – Great Falls has 86 full-time administrative and support staff, 41 full-time faculty, and 102 adjunct faculty.

After more than a decade of student requests, MSU – Great Falls is pursuing the establishment of an 88child capacity Child Development Center on campus to provide affordable, safe, and convenient support to the many student-parents already enrolled in the College and to individuals across the region who are not pursuing higher education due to the constraints of child care costs and availability. In addition, the Center will provide MSU – Great Falls' students, in numerous programs, access to observation and interaction with children to improve their educational experience.

MSU-Great Falls' administration

Interim Dean/CEO, Dr. Gwendolyn Joseph

Associate Dean/Chief Academic Officer, Dr. Heidi Pasek

Associate Dean/Chief Financial Officer, Mary Ellen Baukol

Assistant Dean/Chief Student Affairs Officer, Judy Hay

Definition of the Market

Critical need

A 2011 report released by the National Association of Child Care Resource and Referral Agencies indicates the cost of child care in Montana is on the rise --43,000 children under the age of six need child care and increased costs could have heart-breaking consequences. Working Montana families are paying over \$9,000 dollars a year to provide child care for an infant.

Unfortunately, the childcare cost barrier affects not only the *could-have-been* student, but their entire families as opportunities of a college degree and associated benefits, i.e. higher wage jobs, better employment positions, increased value of learning etc., can advance the well-being of an entire family. This is particularly true in Great Falls, where according to the U.S. Census Bureau update in 2007, 14% of area residents and 20% of related children under the age of 18 were living below the poverty line. In all, this equates to 11% of all families living in poverty. Most astoundingly, 34% of all Great Falls' families with a female head of household, and no father present, had lower than poverty level incomes.

Across the Great Falls' community, Child Development Center space is at a premium. While home-based care is an option, it isn't always the preferred choice when it comes to safety, quality early-childhood development, and convenience. The establishment of a Child Development Center at MSU-Great Falls will help fill this need for our

Attachment #2 students. Most importantly, the Great Falls' community will experience the economic and social benefits of more age 3 of 32 residents attaining a college education. This impact will provide a larger educated workforce, more individuals with higher wage capacities, and a citizenry with a deeper appreciation for learning and intellectual development. In all, these impacts will help advance the future of the Great Falls' community.

Some facts about MSU-Great Falls make the point clearly:

- > 37% of MSU-Great Falls' students are parents
- ➤ 67% are considered low-income
- > 33% are the first in their family to attend college
- > 72% work at least part-time; 44% work at least 20 hours per week
- > 55% are older than 25 years

According to the Community College Survey of Student Engagement (CCSSE), 50% of all students and 66% of student parents say child care services are very or somewhat important to them. The survey also found 27% of students and 40% of student parents say it is likely or very likely issues with dependent care will cause them to withdraw from a class or from college.

Hands-on learning is a valuable tool for enhancing what students learn in the classroom. Acknowledgement of this fact is what drives many healthcare and educational programs to require hands-on clinical experience to give students the chance to put their knowledge to work. Finding places for this clinical experience, especially when it involves young children, can be challenging. The Child Development Center will provide opportunity for a variety of hands-on and observational learning.

Target market

The Child Development Center's target market includes the estimated 950 student parents enrolled in MSU-Great Falls. The College will require least half of the available slots to be filled by children of these students. The remaining slots will be available for community parents. MSU-Great Falls is located within five blocks of an elementary school; is across the street from the University of Great Falls, with an enrollment of 1,074; within a mile of a medical complex that includes Benefis Health Systems, which employs 2,600 people, physician office buildings, treatment centers, the Great Falls clinic and medical support businesses. Location close to a child's school or a parents' work place is a key factor in choosing a child development center.

A secondary market for the Center includes the students in various healthcare, education, and general education courses who can benefit by having convenient, structured access to children. Incorporating observation and hands-on activities at the Center will add an invaluable component to their education.

Profile of targeted clients

Many barriers exist for students pursuing higher education. At most colleges and universities, the predominant barrier is the cost of tuition and fees. To address this, institutions establish scholarships intended to help students pay for their education and attain their goals. For community colleges, where students typically have a more diverse and varied background compared to traditional aged students at most four-year residential institutions, paying tuition is only part of the financial hurdle. For those students who are parents, particularly single parents, costs related to childcare far outpace those of tuition and fees. So much so that educational goals are delayed or maybe even never fully explored. Unfortunately, many of these parents become... *could-have-been students*.

The educational component of the Center will serve students in education and healthcare programs, as well as students of 32 in other programs who are taking courses, such as psychology.

Description of Services

Services

MSU-Great Falls is planning to build a 6,505 square-foot, stand-alone building on its campus to house a Child Development Center. The building will include two infant rooms, two toddler classrooms, and two preschool classrooms. Also included in the building plan are a Director's Office and teacher workroom as can be seen in Appendix B. The Center will serve children from six weeks to five years of age, year-round, both full-time and part-time. Staff to child ratios and groups sizes must reflect Montana licensing guidelines.

The program will be licensed for 88 slots. The term "slot" is defined as providing care to one child for a full day, five days a week; two or more part-time children can use one slot as long as the number of children to caregivers/teachers never exceeds licensure limits. The building will have capacity for 16 infants, 32 toddlers (24-36 months), and 40 preschool children (4-5 years).

A learning program appropriate for each age group will be provided.

Additionally, the center will serve as a learning opportunity for students in several programs. MSU – Great Falls offers foundational coursework in elementary education leading to an AA and transfer to the Elementary Education program at MSU-Northern. UM-Western offers both the AAS and BS in Early Childhood Education on the campus. These programs will benefit from the Child Development Center's educational use.

The Center will have an observation area so faculty and students can be involved in structured observations without disturbing the learning activities. This allows students to watch small children in their natural environment.

Besides the education programs listed above, the individual courses from the Board of Regents' Transfer Core listed below have components in their curricula that would benefit from both observation and interaction opportunities.

These courses are:

- PSYX 100 Introduction to Psychology
- PSYX 230 Developmental Psychology
- EDU 200 Introduction to Education
- EDU 211-Multicultural Education
- EDU 270 Instructional Technology
- MUSI 105 Music Theory

Further, MSU – Great Falls offers 21 health care programs, more than any other college or university in Montana, many of which would benefit from practicum hours spent in the child development center. For example, the Dietetic Technician program director is interested in involving students in the setting of the dietary schedules and planning for the center. Also, the Dental Hygiene and Dental Assisting programs both have partnerships with Head Start in Great Falls and could work with the children in the center on a variety of educational activities, such as proper brushing and offer, to older children, fluoride treatments and initial assessment at our on-campus dental clinic.

Although difficult to quantify exactly, MSU – Great Falls believes students and faculty would be involved in some way about half the time the center is open and running.

The initial hours of operation will be Monday through Friday, 7 a.m. – 6 p.m. (to be negotiated annually). The facility will be operated year-round except for five (5) annual holidays to be set by the Advisory Board.

Organization and Management

MSU-Great Falls intends to contract with a professional child development organization to manage and operate the center. MSU-Great Falls will provide the building and maintenance. The contractor will be responsible for all employees, operating expenses, and day-to-day management and operations. The contractor will collect tuition, which is projected to adequately cover operating expenses.

The center will have an Advisory Board to include, at a minimum: MSU – Great Falls Assistant Dean of Student Services, a student, a parent, a community member and a member of the Center staff. The board is to provide MSU – Great Falls and the program contractor with advice and feedback on the operations of the Center. The Board may also provide assistance to the program contractor in developing programs, in arranging for volunteer assistance, in fundraising, and in other activities of mutual interest. The board will meet a minimum of four times a year, but may meet more often. The Center's Program Director (employed by the contractor) will be responsible for attending board meetings, reporting on operations to the board, receiving advice and feedback from the board, and providing support for board projects. As a minimum, the Program Director will report to the board as follows: annual audited financial statements; quarterly enrollment, staffing, license and accreditation status; building and equipment upkeep; and improvement recommendations.

Licensing

The Center program must meet or exceed all state licensing requirements for day care centers and maintain that license through the Montana Department of Public Health and Human Services (DPHHS) for the duration of the contract. In addition to the inspection required for licensure by DPHHS, the facility will need to pass inspections by the Fire Department and the County Health Department. The results of all inspections and/or evaluations from any party must be reported to MSU-Great Falls. Any complaint investigations and/or disciplinary actions taken by any authority must also be reported to MSU-Great Falls.

The center will secure accreditation from the National Association for the Education of Young Children within the first three years of operation.

Marketing

The contractor will develop and implement a marketing plan to inform students and the community about the service and encourage parents to enroll their children. The marketing plan will include strategies for reaching both student parents and community members in order to attract the required mix of children to fulfill MSU-Great Fall's mission to serve students and make the center operation viable. Some of those strategies will be direct contact, such as providing both verbal and written information to prospective students; others will include print materials, such as posters and brochures, or broadcast media. The contractor will be responsible for the costs of producing the materials, although MSU – Great Falls staff can include printed materials in regular mailings to students and prospective students.

The access students will have to observe and interact with children at the Center and the educational value that access will add to the educational programs will be valuable to MSU-Great Falls, MSU-Northern and UM-Western in promoting its programs.

Financial

Construction is estimated at \$1,529,193 but formal bids have not been received. Construction will be funded by a combination of state funds (\$1,031,398 from House Bill 5) and private donations (\$250,813 to date). Depending on the

final construction bids and the success of on-going fundraising, the students of Montana State University – Great Falls of 32 have committed their support for the use of up to \$300,000 from the student building fee fund balance to complete the construction project.

The 2/3 percent continuing operations and maintenance for the building will also be supported from the fund balance and future fee collections in the student building fee fund. It is not anticipated that this strategy will result in an increase in the student building fee, other than the normal inflation increases applied to the fee in the past.

Several financial scenarios are detailed in the following pages. The financial projections are conservative, and based on several assumptions listed below.

- An estimated enrollment of 84% occupancy.
- Tuition is projected using current state reimbursement for all enrollments, thought the market could probably bear a higher rate non-student parents using the center.
- The projections also are based on revenue for 48 weeks per year, giving some slack to account for slots that may not immediately fill after a child leaves.

PRO FORMA FINANCIAL STATEMENTS FOR CHILD DEVELOPMENT CENTER

MSU-GF Operation of Child Development Center 6 Year Detail											
Expenditures	FY13	FY14	FY15	FY16	FY17	FY18					
61124 Contract Professional											
Center Director (1.0 FTE)	50,000	50,000	50,000	50,000	50,000	50,000					
61125 Maintenance Staff (.5 FTE)(O&M)	5,500	11,000	11,000	11,000	11,000	11,000					
61201 Staff											
Infants (4.0 FTE = 14 Children)	52,000	104,000	104,000	104,000	104,000	104,000					
Toddlers 2-3 yrs (4.0 FTE = 26 Children)	52,000	104,000	104,000	104,000	104,000	104,000					
Preschoolers 4-5 yrs (3.0 FTE = 34 Children)	39,000	78,000	78,000	78,000	78,000	78,000					
Benefits - Professional (@ 36%)	9,000	18,000	18,000	18,000	18,000	18,000					
Benefits - Classified (@ 56%)(Portion O & M)	83,160	166,320	166,320	166,320	166,320	166,320					
61225 Students (Work Study)	1,950	3,900	3,900	3,900	3,900	3,900					
Total Personnel	292,610	535,220	535,220	535,220	535,220	535,220					
62160 Employee Background Checks	375	500	500	500	500	500					
62199 General - Contracted Services	1,875	2,500	2,500	2,500	2,500	2,500					
Total Contracted Services	2,250	3,000	3,000	3,000	3,000	3,000					
62204 Educational Supplies	375	500	500	500	500	500					
62225 Books and Reference Materials	375	500	500	500	500	500					
62245 Computer Equipment less than \$5000	1,125	0	0	0	1,500	0					
62249 Minor Software	375	0	0	0	500	0					
62290 Office Supplies	750	1,000	1,000	1,000	1,000	1,000					
62299 General - Supplies	750	1,000	1,000	1,000	1,000	1,000					
Food and Beverages	12,500	25,000	25,000	25,000	25,000	25,000					
Total Supplies	16,250	28,000	28,000	28,000	30,000	28,000					
62304 Postage and Mailing	250	250	250	250	250	250					
62319 Cellular Phones	540	540	540	540	540	540					
62371 Telephone Equip Crg/Non-D of A	300	300	300	300	300	300					
62386 Long Distance Chrg/Non D of A	150	150	150	150	150	150					
62399 General - Communications	500	500	500	500	500	500					
Total Communications	1,740	1,740	1,740	1,740	1,740	1,740					

PRO FORMA FINANCIAL STATEMENTS FOR CHILD DEVELOPMENT CENTER

MSU-GF Operation of Child	•					
Expenditures	FY13	FY14	FY15	FY16	FY17	FY18
62499 General - Travel	600	1,200	1,200	1,200		1,200
Total Travel	600	1,200	1,200	1,200	1,200	1,200
62699 General - Utilities (O&M)	5,000	10,000	10,000	10,000	10,000	10,000
Total Utilities	5,000	10,000	10,000	10,000	10,000	10,000
62701 Buildings & Grounds (O&M)	3,254	6,507	6,507	6,507	-	-
62704 Office Equipment	150	150	150	150	150	150
62750 Maintenance Contracts	600	600	600	600	600	600
Total Maintenance	4,004	7,257	7,257	7,257	7,257	7,257
62801 Dues	500	500	500	500	500	500
62802 Subscriptions	250	250	250	250	250	250
62809 Education/Training Costs	1,500	1,500	1,500	1,500	1,500	1,500
62817 Meetings/Conference Costs	1,500	1,500	1,500	1,500	1,500	1,500
62899 General - Other Expenses	1,250	1,250	1,250	1,250	1,250	1,250
Total Other Expenses	5,000	5,000	5,000	5,000	5,000	5,000
TOTAL EXPENDITURES	327,454	591,417	591,417	591,417	593,417	591,417
Income						
MSUGF Students						
Infants	39,780	79,560	79,560	79,560	79,560	79,560
Toddlers 2-3 yrs	53,748	107,496	107,496	107,496	107,496	107,496
Preschoolers 4-5 yrs	58,644	117,288	117,288	117,288	117,288	117,288
General Public						
Infants	44,184	88,368	88,368	88,368	88,368	88,368
Toddlers 2-3 yrs	53,748	107,496	107,496	107,496	107,496	107,496
Preschoolers 4-5 yrs	58,644	117,288	117,288	117,288	117,288	117,288
TOTAL REVENUE	308,748	617,496	617,496	617,496	617,496	617,496

MONTANA STATE UNIVERSITY - GREAT FALLS COLLEGE OF TECHNOLOGY

PRO FORMA FINANCIAL STATEMENTS FOR CHILD DEVELOPMENT CENTER

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MSU-GF Operation of Child Development Center 6 Year Detail									
Expenditures	FY13	FY14	FY15	FY16	FY17	FY18			

O & M to be covered from Plant Funds

PRO FORMA FINANCIAL STATEMENTS FOR CHILD DEVELOPMENT CENTER

Outside Vendor Operation of Child Development Center 6 Year Detail										
Expenditures	FY13	FY14	FY15	FY16	FY17	FY18				
Operations & Maintenance	11,000	22,000	22,000	22,000	22,000	22,000				
TOTAL EXPENDITURES	11,000	22,000	22,000	22,000	22,000	22,000				
Income										
Lease Payment	0	0	0	0	0	0				
TOTAL REVENUE	0	0	0	0	0	0				
PROFIT/LOSS	(11,000)	(22,000)	(22,000)	(22,000)	(22,000)	(22,000)				

O & M to be covered from Plant Funds

PRO FORMA FINANCIAL STATEMENTS FOR CHILD DEVELOPMENT CENTER Child Care Montly Rate Schedule *

Cima Care interior, ite	ate series and				
MSUGF Students					
Infants	2 days/week	3 days/week	5 days/week	State Rate/Hr	State Rate/Day
1-4 hrs	\$237	\$355	\$592	\$7.40	\$36.70
5-10 hrs	\$294	\$440	\$734		
Toddlers 2-3 yrs				\$5.10	\$27.10
1-4 hrs	\$163	\$245	\$408		
5-10 hrs	\$217	\$325	\$542		
Preschoolers 4-5 yrs				\$5.10	\$27.10
1-4 hrs	\$163	\$245	\$408		
5-10 hrs	\$217	\$325	\$542		
General Public					
Infants	2 days/week	3 days/week	5 days/week		
1-4 hrs	\$237	\$355	\$592		

Infants	2 days/week	3 days/week	5 days/week
1-4 hrs	\$237	\$355	\$592
5-10 hrs	\$294	\$440	\$734
Toddlers 2-3 yrs			
1-4 hrs	\$163	\$245	\$408
5-10 hrs	\$217	\$325	\$542
Preschoolers 4-5 yrs			
1-4 hrs	\$163	\$245	\$408
5-10 hrs	\$217	\$325	\$542

^{*} MSUGF students will be charged the state approved reimbursement rate, or lower. This rate schedule shows both students and community at that rate, although it is anticipated the amount charged to the general public will be higher to subsidize a lower cost to students. It is also estimated that the part-time rates (e.g. 2 days/week) will have a slightly higher cost than full-time, although this schedule does not model that assumption. Thus, overall revenue projected in this model is conservative.

Enrollment Estimates

Total facility capacity = 88		Est. Capacity =	74	Infants = 16	Toddlers = 28	4-5 Years = 30	84%	
MSUGF Students					General Public			
Infants	#	Monthly	Annual		Infants	#	Revenue	Revenue
2 days/weekhalf-time		\$0	\$0		2 days/weekhalf-time)	\$0	\$0
2 days/week full-time		\$0	\$0		2 days/week full-time)	\$0	\$0
3 days/week half-time		\$0	\$0		3 days/week half-time	е	\$0	\$0
3 days/week full-time		\$0	\$0		3 days/week full-time)	\$0	\$0
5 days/week half-time	5	\$2,960	\$35,520		5 days/week half-time	e 5	\$2,960	\$35,520
5 days/week full-time	5	\$3,670	\$44,040		5 days/week full-time	6	\$4,404	\$52,848
Toddlers 2-3 yrs					Toddlers 2-3 yrs			
2 days/weekhalf-time		\$0	\$0		2 days/weekhalf-time)	\$0	\$0
2 days/week full-time		\$0	\$0		2 days/week full-time)	\$0	\$0
3 days/week half-time		\$0	\$0		3 days/week half-time	е	\$0	\$0
3 days/week full-time		\$0	\$0		3 days/week full-time)	\$0	\$0
5 days/week half-time	10	\$4,080	\$48,960		5 days/week half-time	e 10	\$4,080	\$48,960
5 days/week full-time	9	\$4,878	\$58,536		5 days/week full-time	9	\$4,878	\$58,536
Preschoolers 4-5 yrs.					Preschoolers 4-5 yrs.			
2 days/weekhalf-time		\$0	\$0		2 days/weekhalf-time)	\$0	\$0
2 days/week full-time		\$0	\$0		2 days/week full-time)	\$0	\$0
3 days/week half-time		\$0	\$0		3 days/week half-time	e	\$0	\$0
3 days/week full-time		\$0	\$0		3 days/week full-time)	\$0	\$0
5 days/week half-time	12	\$4,896	\$58,752		5 days/week half-time	e 12	\$4,896	\$58,752
5 days/week full-time	9		\$58,536		5 days/week full-time	9	\$4,878	
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MSU Great Falls College of Technology-Projected FY13

Expenditures July August September October November December January February March April May J	une Total 4,167 50,000 917 5,500 8,667 52,000 8,667 52,000 6,500 39,000 1,500 9,000 13,860 83,160 325 1,950 44,602 292,610 42 375 208 1,875 2,250 2,250
Center Director (1.0 FTE) 4,167 4,16	917 5,500 8,667 52,000 8,667 52,000 1,500 9,000 13,860 83,160 325 1,950 44,602 292,610 42 375 208 1,875
61125 Maintenance Staff (.5 FTE)(O&M) 61201 Staff Infants (4.0 FTE = 14 Children) Infants (4.0 FTE = 126 Children) Freschoolers 4-5 yrs (3.0 FTE = 34 Children) Benefits - Professional (@ 36%) Benefits - Classified (@ 56%)(Portion O & M) 61225 Students (Work Study) Total Personnel 917 917 917 917 917 917 917 917 917 91	917 5,500 8,667 52,000 8,667 52,000 1,500 9,000 13,860 83,160 325 1,950 44,602 292,610 42 375 208 1,875
61201 Staff Infants (4.0 FTE = 14 Children) Toddlers 2-3 yrs (4.0 FTE = 26 Children) Preschoolers 4-5 yrs (3.0 FTE = 34 Children) Benefits - Professional (@ 36%) Benefits - Classified (@ 56%)(Portion O & M) 61225 Students (Work Study) Total Personnel 4,167 4,	8,667 8,667 6,500 1,500 1,500 13,860 325 44,602 42 208 1,875 32,000 9,000 83,160 325 1,950 44,602 325 1,950 42 375 1,875
Infants (4.0 FTE = 14 Children) Toddlers 2-3 yrs (4.0 FTE = 26 Children) Preschoolers 4-5 yrs (3.0 FTE = 34 Children) Benefits - Professional (@ 36%) Benefits - Classified (@ 56%)(Portion O & M) 61225 Students (Work Study) Total Personnel 8,667 8,66	8,667 6,500 52,000 1,500 9,000 13,860 83,160 325 1,950 44,602 292,610 42 375 208 1,875
Infants (4.0 FTE = 14 Children) Toddlers 2-3 yrs (4.0 FTE = 26 Children) Preschoolers 4-5 yrs (3.0 FTE = 34 Children) Benefits - Professional (@ 36%) Benefits - Classified (@ 56%)(Portion O & M) 61225 Students (Work Study) Total Personnel 8,667 8,66	8,667 6,500 52,000 1,500 9,000 13,860 83,160 325 1,950 44,602 292,610 42 375 208 1,875
Toddlers 2-3 yrs (4.0 FTE = 26 Children) Preschoolers 4-5 yrs (3.0 FTE = 34 Children) Benefits - Professional (@ 36%) Benefits - Classified (@ 56%)(Portion O & M) 61225 Students (Work Study) Total Personnel B,667 B,67 B,	8,667 6,500 52,000 1,500 9,000 13,860 83,160 325 1,950 44,602 292,610 42 375 208 1,875
Preschoolers 4-5 yrs (3.0 FTE = 34 Children) Benefits - Professional (@ 36%) Benefits - Classified (@ 56%)(Portion O & M) 61225 Students (Work Study) Total Personnel 4,167 4,167 4,167 4,167 4,167 4,167 4,167 4,167 6,500 6,500 6,500 6,500 6,500 1,500 1,500 1,500 1,500 1,500 1,500 13,860 13,860 13,860 13,860 13,860 13,860 44,602 44,602 44,602 44,602 44,602	6,500 39,000 1,500 9,000 13,860 83,160 325 1,950 44,602 292,610 42 375 208 1,875
Benefits - Professional (@ 36%) Benefits - Classified (@ 56%)(Portion O & M) 61225 Students (Work Study) Total Personnel 1,500 1,500 1,500 1,500 13,860 13,800 13,800 13,800 13,800 13,800 13,800 13,800 13,800 13,800 13,800 13,800 13,800 13,800 13,800 13,800 13,800 13,800 13,800 13,800	1,500 9,000 13,860 83,160 325 1,950 44,602 292,610 42 375 208 1,875
Benefits - Classified (@ 56%)(Portion O & M) 13,860 <	13,860 83,160 325 1,950 44,602 292,610 42 375 208 1,875
Benefits - Classified (@ 56%)(Portion O & M) 13,860 <	13,860 83,160 325 1,950 44,602 292,610 42 375 208 1,875
61225 Students (Work Study) Total Personnel 4,167	325 1,950 44,602 292,610 42 375 208 1,875
Total Personnel 4,167 4,167 4,167 4,167 4,167 44,602 44,602 44,602 44,602 44,602	44,602 292,610 42 375 208 1,875
	42 375 208 1,875
62160 Employee Background Checks 42 42 42 42 42 42 42 42 42 42 42	208 1,875
62199 General - Contracted Services 208 208 208 208 208 208 208 208 208	
Total Contracted Services 250 250 250 250 250 250 250 250 250	
62204 Educational Supplies 42 42 42 42 42 42 42 42 42 42 42	42 375
62225 Books and Reference Materials 42 42 42 42 42 42 42 42 42 42 42 42 42	42 375
62245 Computer Equipment less than \$5000 125 125 125 125 125 125 125	125 1,125
	42 375
62290 Office Supplies 83 83 83 83 83 83 83 83 83 83	83 750
62299 General - Supplies 83 83 83 83 83 83 83 83 83	83 750
Food and Beverages 2,083 2,083 2,083 2,083 2,083	2,083 12,500
Total Supplies 417 417 417 2,500 2,500 2,500 2,500 2,500	2,500 16,250
62304 Postage and Mailing 21 21 21 21 21 21 21 21 21 21 21 21 21	21 250
62319 Cellular Phones 45 45 45 45 45 45 45 45 45 45 45 45	45 540
62371 Telephone Equip Crg/Non-D of A 25 25 25 25 25 25 25 25 25 25 25 25 25	25 300
62386 Long Distance Chrg/Non D of A 13 13 13 13 13 13 13 13 13 13 13 13 13	13 150
62399 General - Communications 42 42 42 42 42 42 42 42 42 42 42 42 42	42 500
Total Communications 145 145 145 145 145 145 145 145 145 145	145 1,740
Total Communications 145 145 145 145 145 145 145 145 145 145	145 1,740
62499 General - Travel 100 100 100 100 100	100 600
Total Travel 100 100 100 100 100	100 600
62699 General - Utilities (O & M) 833 833 833 833 833	833 5,000
Total Utilities 0 0 0 0 0 0 833 833 833 833 833	833 5,000
62701 Buildings & Grounds (O & M) 542 542 542 542 542	542 3,254
62704 Office Equipment 13 13 13 13 13 13 13 13 13 13 13 13 13	13 150
62750 Maintenance Contracts 50 50 50 50 50 50 50 50 50 50 50 50	50 600
Total Maintenance 63 63 63 63 63 605 605 605 605	605 4,004
62801 Dues 42 42 42 42 42 42 42 42 42 42 42 42 42	42 500
62802 Subscriptions 21 21 21 21 21 21 21 21 21 21 21 21 21	21 250
62809 Education/Training Costs 125 125 125 125 125 125 125 125 125 125	125 1,500
62817 Meetings/Conference Costs 125 125 125 125 125 125 125 125 125 125	125 1,500
62899 General - Other Expenses 104 104 104 104 104 104 104 104 104 104	104 1,250
Total Other Expenses 417 417 417 417 417 417 417 417 417 417	417 5,000
TOTAL EXPENDITURES 4,791 4,791 5,458 5,458 5,458 49,451 49,451 49,451 49,451 49,451 49,451	49,451 327,454

Income	July	August	September	October	November	December	January	February	March	April	May	June	Total
MSUGF Students													
Infants							6,630	6,630	6,630	6,630	6,630	6,630	39,780

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													Attac	minorit #2
MSU Great Falls Colle	ge of Technology-F	Projected F	Y13										Page	e 14 of 32
Expenditures		July	August	September	October	November	December	January	February	March	April	May	June	Total
Toddlers 2-3 yrs								8,958	8,958	8,958	8,958	8,958	8,958	53,748
Preschoolers 4-5 yrs								9,774	9,774	9,774	9,774	9,774	9,774	58,644
General Public														
Infants								7,364	7,364	7,364	7,364	7,364	7,364	44,184
Toddlers 2-3 yrs								8,958	8,958	8,958	8,958	8,958	8,958	53,748
Preschoolers 4-5 yrs								9,774	9,774	9,774	9,774	9,774	9,774	58,644
	TOTAL REVENUE	-	-	-	-	-	-	51,458	51,458	51,458	51,458	51,458	51,458	308,748
	PROFIT/LOSS	(4,791)	(4,791)	(4,791)	(5,458)	(5,458)	(5,458)	2,007	2,007	2,007	2,007	2,007	2,007	(18,706)

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Outside	Vendor-Pro	jected FY13
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outside vehicora rojected i i io	
Expenditures	Total
Operations & Maintenance	11,000
TOTAL EXPENDITURES	11,000
Income	Total

TOTAL REVENUE -

PROFIT/LOSS (11,000)

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MSU Great Falls College of Technology-Projected FY14

Expenditures	July	August	September	October	November	December	January	February	March	April	May	June	Total
61124 Conract Professional	-						-				-		
Center Director (1.0 FTE)	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	50,000
61125 Maintenance Staff (.5 FTE)(O&M)	917	917	917	917	917	917	917	917	917	917	917	917	11,000
61201 Staff													
Infants (4.0 FTE = 14 Children)	8,667	8,667	8,667	8,667	8,667	8,667	8,667	8,667	8,667	8,667	8,667	8,667	104,000
Toddlers 2-3 yrs (4.0 FTE = 26 Children)	8,667	8,667	8,667	8,667	8,667	8,667	8,667	8,667	8,667	8,667	8,667	8,667	104,000
Preschoolers 4-5 yrs (3.0 FTE = 34 Children)	6,500	6,500	6,500	6,500	6,500	6,500	6,500	6,500	6,500	6,500	6,500	6,500	78,000
Benefits - Professional (@ 36%)	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	18,000
Benefits - Classified (@ 56%)(Portion O & M)	13,860	13,860	13,860	13,860	13,860	13,860	13,860	13,860	13,860	13,860	13,860	13,860	166,320
61225 Students (Work Study)	325	325	325	325	325	325	325	325	325	325	325	325	3,900
Total Personnel	44,602	44,602	44,602	44,602	44,602	44,602	44,602	44,602	44,602	44,602	44,602	44,602	535,220
62160 Employee Background Checks	42	42	42	42	42	42	42	42	42	42	42	42	500
62199 General - Contracted Services	208	208		208	208	208	208	208	208	208	208	208	2,500
Total Contracted Services	250	250	250	250	250	250	250	250	250	250	250	250	3,000
62204 Educational Supplies	42	42		42	42	42	42	42	42	42	42	42	500
62225 Books and Reference Materials	42	42	42	42	42	42	42	42	42	42	42	42	500
62245 Computer Equipment less than \$5000	0	0	0	0	0	0	0	0	0	0	0	0	0
62249 Minor Software	0	0	0	0	0	0	0	0	0	0	0	0	0
62290 Office Supplies	83	83	83	83	83	83	83	83	83	83	83	83	1,000
62299 General - Supplies Food and Beverages	83 2,083	1,000 25,000											
Total Supplies	2,003 2,333	2,063 2,333	2,063 2,333	2,003 2,333	2,003 2,333	2,003 2,333	2,063 2,333	2,063 2,333	2,063 2,333	2,063 2,333	2,063 2,333	2,063 2,333	28,000 28,000
Total Supplies	2,333	2,333	2,333	2,333	2,333	2,333	2,333	2,333	2,333	2,333	2,333	2,333	20,000
62304 Postage and Mailing	21	21	21	21	21	21	21	21	21	21	21	21	250
62319 Cellular Phones	45	45	45	45	45	45	45	45	45	45	45	45	540
62371 Telephone Equip Crg/Non-D of A	25	25	25	25	25	25	25	25	25	25	25	25	300
62386 Long Distance Chrg/Non D of A	13	13	13	13	13	13	13	13	13	13	13	13	150
62399 General - Communications	42	42		42	42	42	42	42	42	42	42	42	500
Total Communications	145	145	145	145	145	145	145	145	145	145	145	145	1,740
62499 General - Travel	100	100	100	100	100	100	100	100	100	100	100	100	1,200
Total Travel	100	100	100	100	100	100	100	100	100	100	100	100	1,200
Total Travol		100	.00			100	.00		.00	.00	.00	.00	1,200
62699 General - Utilities (O & M)	833	833	833	833	833	833	833	833	833	833	833	833	10,000
Total Utilities	833	833	833	833	833	833	833	833	833	833	833	833	10,000
00704 Pull-lines 0 Occurs do (O 0 M)	F.40	5.10	E 40	F 10	F.10	F.10	F 40	F.40	5.40	540	F.40	E 40	0.507
62701 Buildings & Grounds (O & M)	542	542		542	542	542	542	542	542	542	542	542	6,507
62704 Office Equipment 62750 Maintenance Contracts	13 50	150 600											
Total Maintenance	605	605	605	605	605	605	605	605	605	605	605	605	7,257
Total Maintenance	003	003	603	003	605	003	603	605	605	603	603	603	1,231
62801 Dues	42	42	42	42	42	42	42	42	42	42	42	42	500
62802 Subscriptions	21	21	21	21	21	21	21	21	21	21	21	21	250
62809 Education/Training Costs	125	125	125	125	125	125	125	125	125	125	125	125	1,500
62817 Meetings/Conference Costs	125	125	125	125	125	125	125	125	125	125	125	125	1,500
62899 General - Other Expenses	104	104	104	104	104	104	104	104	104	104	104	104	1,250
Total Other Expenses	417	417	417	417	417	417	417	417	417	417	417	417	5,000
TOTAL EXPENDITURES	49,285	49,285	49,285	49,285	49,285	49.285	49,285	49,285	49,285	49,285	49,285	49,285	591.417
TOTAL EXPENDITURES	43,203	43,203	+3,200	+3,203	43,203	43,203	43,203	43,203	43,200	43,203	43,203	43,203	331,417

Income	July	August	September	October	November	December	January	February	March	April	May	June	Total
MSUGF Students													
MSUGF Students	6,630	6,630	6,630	6,630	6,630	6,630	6,630	6,630	6,630	6,630	6,630	6,630	79,560
Infants	8,958	8,958	8,958	8,958	8,958	8,958	8,958	8,958	8,958	8,958	8,958	8,958	107,496

ITEM #154-2901-R0312 Attachment #2

MSU Great Falls College of Technology-Projected FY14

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Expenditures		July	August	September	October	November	December	January	February	March	April	May	June	Total
Toddlers 2-3 yrs		9,774	9,774	9,774	9,774	9,774	9,774	9,774	9,774	9,774	9,774	9,774	9,774	117,288
Preschoolers 4-5 yrs														
General Public		7,364	7,364	7,364	7,364	7,364	7,364	7,364	7,364	7,364	7,364	7,364	7,364	88,368
Infants		8,958	8,958	8,958	8,958	8,958	8,958	8,958	8,958	8,958	8,958	8,958	8,958	107,496
Toddlers 2-3 yrs		9,774	9,774	9,774	9,774	9,774	9,774	9,774	9,774	9,774	9,774	9,774	9,774	117,288
Preschoolers 4-5 yrs														
	TOTAL REVENUE	51,458	51,458	51,458	51,458	51,458	51,458	51,458	51,458	51,458	51,458	51,458	51,458	617,496
	PROFIT/LOSS	2,173	2,173	2,173	2,173	2,173	2,173	2,173	2,173	2,173	2,173	2,173	2,173	26,079

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Outside	Vendor-Pro	ected FY14
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Expenditures	Total
Operations & Maintenance	22,000

TOTAL EXPENDITURES 22,000

Income Total

TOTAL REVENUE 0

PROFIT/LOSS (22,000)

Attachment #2
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MSU Great Falls College of Technology-Projected FY15

MSU Great Falls College of Technology-F	rojecteu i	110										Pag	e 19 of 32
Expenditures	July	August	September	October	November	December	January	February	March	April	May	June	Total
61124 Contract Professional													
Center Director (1.0 FTE)	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	50,000
61125 Maintenance Staff (.5 FTE)(O&M)	917	917		917	917	917	917	917	917	917	917	917	11,000
61201 Staff												•	,
	0.007	0.007	0.007	0.007	0.007	0.007	0.007	0.007	0.007	0.007	0.007	0.007	404.000
Infants (4.0 FTE = 14 Children)	8,667	8,667	8,667	8,667	8,667	8,667	8,667	8,667	8,667	8,667	8,667	8,667	104,000
Toddlers 2-3 yrs (4.0 FTE = 26 Children)	8,667	8,667	8,667	8,667	8,667	8,667	8,667	8,667	8,667	8,667	8,667	8,667	104,000
Preschoolers 4-5 yrs (3.0 FTE = 34 Children)	6,500	6,500	6,500	6,500	6,500	6,500	6,500	6,500	6,500	6,500	6,500	6,500	78,000
Benefits - Professional (@ 36%)	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	18,000
Benefits - Classified (@ 56%)(Portion O & M)	13,860	13,860	13,860	13,860	13,860	13,860	13,860	13,860	13,860	13,860	13,860	13,860	166,320
61225 Students (Work Study)	325	325	325	325	325	325	325	325	325	325	325	325	3,900
Total Personnel	44,602	44,602	44,602	44,602	44,602	44,602	44,602	44,602	44,602	44,602	44,602	44,602	535,220
						,					,		333,==3
62160 Employee Background Checks	42	42		42	42	42	42	42	42	42	42	42	500
62199 General - Contracted Services	208	208		208	208	208	208	208	208	208	208	208	2,500
Total Contracted Services	250	250	250	250	250	250	250	250	250	250	250	250	3,000
62204 Educational Supplies	42	42	42	42	42	42	42	42	42	42	42	42	500
62225 Books and Reference Materials	42	42	42	42	42	42	42	42	42	42	42	42	500
62245 Computer Equipment less than \$5000	0	0	0	0	0	0	0	0	0	0	0	0	0
62249 Minor Software	0	0		0	0	0	0	0	0	0	0	Ö	0
62290 Office Supplies	83	83	-	83	83	83	83	83	83	83	83	83	1,000
62299 General - Supplies	83	83	83	83	83	83	83	83	83	83	83	83	1,000
Food and Beverages	2,083	2,083	2,083	2,083	2,083	2,083	2,083	2,083	2,083	2,083	2,083	2,083	25,000
Total Supplies	2,003 2,333	2,003 2,333	2,333	2,003 2,333	2,003 2,333	2,003 2,333	2,003 2,333	2,003 2,333	2,003 2,333	2,003 2,333	2,003 2,333	2,003 2,333	28,000
Total Supplies	2,333	2,333	2,333	2,333	2,333	2,333	2,333	2,333	2,333	2,333	2,333	2,333	28,000
62304 Postage and Mailing	21	21	21	21	21	21	21	21	21	21	21	21	250
62319 Cellular Phones	45	45	45	45	45	45	45	45	45	45	45	45	540
62371 Telephone Equip Crg/Non-D of A	25	25	25	25	25	25	25	25	25	25	25	25	300
62386 Long Distance Chrg/Non D of A	13	13	13	13	13	13	13	13	13	13	13	13	150
62399 General - Communications	42	42	42	42	42	42	42	42	42	42	42	42	500
Total Communications	145	145	145	145	145	145	145	145	145	145	145	145	1,740
	1-10	1-10	1-10	1-10	1-10	1-10	1-10	140	140	1.10	1.10		1,7-10
62499 General - Travel	100	100	100	100	100	100	100	100	100	100	100	100	1,200
Total Travel	100	100	100	100	100	100	100	100	100	100	100	100	1,200
62699 General - Utilities (O & M)	833	833	833	833	833	833	833	833	833	833	833	833	10,000
Total Utilities	833	833	833	833	833	833	833	833	833	833	833	833	10,000
62701 Buildings & Grounds (O & M)	542	542	542	542	542	542	542	542	542	542	542	542	6,507
62704 Office Equipment	13	13		13	13	13	13	13	13	13	13	13	150
62750 Maintenance Contracts	50	50	50	50	50	50	50	50	50	50	50	50	600
Total Maintenance	605	605	605	605	605	605	605	605	605	605	605	605	7,257
	000	000	000	000	000	000	000	000	000	000	000	000	7,207
62801 Dues	42	42		42	42	42	42	42	42	42	42	42	500
62802 Subscriptions	21	21	21	21	21	21	21	21	21	21	21	21	250
62809 Education/Training Costs	125	125	125	125	125	125	125	125	125	125	125	125	1,500
62817 Meetings/Conference Costs	125	125	125	125	125	125	125	125	125	125	125	125	1,500
62899 General - Other Expenses	104	104	104	104	104	104	104	104	104	104	104	104	1,250
Total Other Expenses	417	417	417	417	417	417	417	417	417	417	417	417	5,000
TOTAL EXPENDITURES	49,285	49.285	49,285	49,285	49.285	49,285	49.285	49,285	49,285	49,285	49,285	49.285	591,417
TOTAL EXPENDITURES	43,203	43,203	43,203	43,203	43,203	43,203	+3,203	43,203	43,200	43,203	43,203	43,203	331,417

Income	July	August	September	October	November	December	January	February	March	April	May	June	Total
MSUGF Students													
MSUGF Students	6,630	6,630	6,630	6,630	6,630	6,630	6,630	6,630	6,630	6,630	6,630	6,630	79,560
Infants	8,958	8,958	8,958	8,958	8,958	8,958	8,958	8,958	8,958	8,958	8,958	8,958	107,496

MONTANA STATE UNIVERSITY - GREAT FALLS COLLEGE OF TECHNOLOGY

PRO FORMA FINANCIAL STATEMENTS FOR CHILD DEVELOPMENT CENTER

MSU Great Falls College of Technology-Projected FY15

Attachment #2
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Expenditures		July	August	September	October	November	December	January	February	March	April	May	June	Total
Toddlers 2-3 yrs		9,774	9,774	9,774	9,774	9,774	9,774	9,774	9,774	9,774	9,774	9,774	9,774	117,288
Preschoolers 4-5 yrs														
General Public		7,364	7,364	7,364	7,364	7,364	7,364	7,364	7,364	7,364	7,364	7,364	7,364	88,368
Infants		8,958	8,958	8,958	8,958	8,958	8,958	8,958	8,958	8,958	8,958	8,958	8,958	107,496
Toddlers 2-3 yrs		9,774	9,774	9,774	9,774	9,774	9,774	9,774	9,774	9,774	9,774	9,774	9,774	117,288
Preschoolers 4-5 yrs														
	TOTAL REVENUE	51,458	51,458	51,458	51,458	51,458	51,458	51,458	51,458	51,458	51,458	51,458	51,458	617,496
	PROFIT/LOSS	2,173	2,173	2,173	2,173	2,173	2,173	2,173	2,173	2,173	2,173	2,173	2,173	26,079

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Expenditures	Total
Operations & Maintenance	22,000

TOTAL EXPENDITURES 22,000

Income Total

TOTAL REVENUE 0

PROFIT/LOSS (22,000)

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MSU Great Falls College of Technology-Projected FY16

wiso Great Fails College of Technology-F	-												e 22 of 32
Expenditures	July	August	September	October	November	December	January	February	March	April	May	June	Total
61124 Contract Professional													
Center Director (1.0 FTE)	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	50,000
61125 Maintenance Staff (.5 FTE)(O&M)	917	917	917	917	917	917	917	917	917	917	917	917	11,000
61201 Staff													
Infants (4.0 FTE = 14 Children)	8,667	8,667	8,667	8,667	8,667	8,667	8,667	8,667	8,667	8,667	8,667	8,667	104,000
	,	,	,	,	,	,	,	,	,	,	,		
Toddlers 2-3 yrs (4.0 FTE = 26 Children)	8,667	8,667	8,667	8,667	8,667	8,667	8,667	8,667	8,667	8,667	8,667	8,667	104,000
Preschoolers 4-5 yrs (3.0 FTE = 34 Children)	6,500	6,500	6,500	6,500	6,500	6,500	6,500	6,500	6,500	6,500	6,500	6,500	78,000
Benefits - Professional (@ 36%)	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	18,000
Benefits - Classified (@ 56%)(Portion O & M)	13,860	13,860	13,860	13,860	13,860	13,860	13,860	13,860	13,860	13,860	13,860	13,860	166,320
61225 Students (Work Study)	325	325	325	325	325	325	325	325	325	325	325	325	3,900
Total Personnel	44,602	44,602	44,602	44,602	44,602	44,602	44,602	44,602	44,602	44,602	44,602	44,602	535,220
						,002					,002	,002	333,223
62160 Employee Background Checks	42	42	42	42	42	42	42	42	42	42	42	42	500
62199 General - Contracted Services	208	208	208	208	208	208	208	208	208	208	208	208	2,500
Total Contracted Services	250	250	250	250	250	250	250	250	250	250	250	250	3,000
62204 Educational Supplies	42	42	42	42	42	42	42	42	42	42	42	42	500
62225 Books and Reference Materials	42	42	42	42	42	42	42	42	42	42	42	42	500
62245 Computer Equipment less than \$5000	0	0	0	0	0	0	0	0	0	0	0	0	0
62249 Minor Software	0	0	0	0	0	Ö	0	0	Ö	0	0	0	ő
62290 Office Supplies	83	83	83	83	83	83	83	83	83	83	83	83	1,000
62299 General - Supplies	83	83	83	83	83	83	83	83	83	83	83	83	1,000
						2.083			2.083				
Food and Beverages	2,083	2,083	2,083	2,083	2,083	,	2,083	2,083	,	2,083	2,083	2,083	25,000
Total Supplies	2,333	2,333	2,333	2,333	2,333	2,333	2,333	2,333	2,333	2,333	2,333	2,333	28,000
62304 Postage and Mailing	21	21	21	21	21	21	21	21	21	21	21	21	250
62319 Cellular Phones	45	45	45	45	45	45	45	45	45	45	45	45	540
62371 Telephone Equip Crg/Non-D of A	25	25	25	25	25	25	25	25	25	25	25	25	300
62386 Long Distance Chrg/Non D of A	13	13	13	13	13	13	13	13	13	13	13	13	150
62399 General - Communications	42	42	42	42	42	42	42	42	42	42	42	42	500
Total Communications	145	145	145	145	145	145	145	145	145	145	145	145	1,740
Total Communications	143	143	143	143	143	143	143	143	143	143	143	143	1,740
62499 General - Travel	100	100	100	100	100	100	100	100	100	100	100	100	1,200
Total Travel	100	100	100	100	100	100	100	100	100	100	100	100	1,200
													,
62699 General - Utilities (O & M)	833	833	833	833	833	833	833	833	833	833	833	833	10,000
Total Utilities	833	833	833	833	833	833	833	833	833	833	833	833	10,000
62701 Buildings & Grounds (O & M)	542	542	542	542	542	542	542	542	542	542	542	542	6,507
62704 Office Equipment	13	13	13	13	13	13	13	13	13	13	13	13	150
62750 Maintenance Contracts	50	50	50	50	50	50	50	50	50	50	50	50	600
Total Maintenance	605	605	605	605	605	605	605	605	605	605	605	605	7,257
Total Maintenance	600	603	605	603	600	605	000	605	605	603	603	605	1,251
62801 Dues	42	42	42	42	42	42	42	42	42	42	42	42	500
62802 Subscriptions	21	21	21	21	21	21	21	21	21	21	21	21	250
62809 Education/Training Costs	125	125	125	125	125	125	125	125	125	125	125	125	1,500
62817 Meetings/Conference Costs	125	125	125	125	125	125	125	125	125	125	125	125	1,500
62899 General - Other Expenses	104	104	104	104	104	104	104	104	104	104	104	104	1,250
Total Other Expenses	417	417	417	417	417	417	417	417	417	417	417	417	5,000
The same appended		711		711	711		-11					717	3,300
TOTAL EXPENDITURES	49,285	49,285	49,285	49,285	49,285	49,285	49,285	49,285	49,285	49,285	49,285	49,285	591,417

Income	July	August	September	October	November	December	January	February	March	April	May	June	Total
MSUGF Students													
MSUGF Students	6,630	6,630	6,630	6,630	6,630	6,630	6,630	6,630	6,630	6,630	6,630	6,630	79,560
Infants	8,958	8,958	8,958	8,958	8,958	8,958	8,958	8,958	8,958	8,958	8,958	8,958	107,496

MONTANA STATE UNIVERSITY - GREAT FALLS
COLLEGE OF TECHNOLOGY

PRO FORMA FINANCIAL STATEMENTS FOR CHILD DEVELOPMENT CENTER

MSU Great Falls College of Technology-Projected FY16

ITEM #154-2901-R0312 Attachment #2 Page 23 of 32

Expenditures		July	August	September	October	November	December	January	February	March	April	May	June	Total
Toddlers 2-3 yrs		9,774	9,774	9,774	9,774	9,774	9,774	9,774	9,774	9,774	9,774	9,774	9,774	117,288
Preschoolers 4-5 yrs														
General Public		7,364	7,364	7,364	7,364	7,364	7,364	7,364	7,364	7,364	7,364	7,364	7,364	88,368
Infants		8,958	8,958	8,958	8,958	8,958	8,958	8,958	8,958	8,958	8,958	8,958	8,958	107,496
Toddlers 2-3 yrs		9,774	9,774	9,774	9,774	9,774	9,774	9,774	9,774	9,774	9,774	9,774	9,774	117,288
Preschoolers 4-5 yrs														
	TOTAL REVENUE	51,458	51,458	51,458	51,458	51,458	51,458	51,458	51,458	51,458	51,458	51,458	51,458	617,496
	PROFIT/LOSS	2,173	2,173	2,173	2,173	2,173	2,173	2,173	2,173	2,173	2,173	2,173	2,173	26,079

ITEM #154-2901-R0312 Attachment #2 Page 24 of 32

Outside '	Vend	or-Pro	jected	FY	16
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Expenditures	Total
Operations & Maintenance	22,000

TOTAL EXPENDITURES 22,000

Income Total

TOTAL REVENUE 0

PROFIT/LOSS (22,000)

ITEM #154-2901-R0312 Attachment #2 Page 25 of 32

MSU Great Falls College of Technology-Projected FY17

Expenditures	July	August	September	October	November	December	January	February	March	April	May	June	Total
61124 Contract Professional	,		0.0				, ,	, c ,			y	0 00010	1 5 1411
Center Director (1.0 FTE)	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	50,000
61125 Maintenance Staff (.5 FTE)(O&M)	917	917	917	917	917	917	917	917	917	917	917	917	11,000
61201 Staff													
Infants (4.0 FTE = 14 Children)	8,667	8,667	8,667	8,667	8,667	8,667	8,667	8,667	8,667	8,667	8,667	8,667	104,000
Toddlers 2-3 yrs (4.0 FTE = 26 Children)	8,667	8,667	8,667	8,667	8,667	8,667	8,667	8,667	8,667	8,667	8,667	8,667	104,000
Preschoolers 4-5 yrs (3.0 FTE = 34 Children)	6,500	6,500	6,500	6,500	6,500	6,500	6,500	6,500	6,500	6,500	6,500	6,500	78,000
Benefits - Professional (@ 36%)	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	18,000
Benefits - Classified (@ 56%)(Portion O & M)	13,860	13,860	13,860	13,860	13,860	13,860	13,860	13,860	13,860	13,860	13,860	13,860	166,320
61225 Students (Work Study)	325	325	325	325	325	325	325	325	325	325	325	325	3,900
Total Personnel	44,602	44,602	44,602	44,602	44,602	44,602	44,602	44,602	44,602	44,602	44,602	44,602	535,220
62160 Employee Background Checks	42	42	42	42	42	42	42	42	42	42	42	42	500
62199 General - Contracted Services	208	208	208	208	208	208	208	208	208	208	208	208	2,500
Total Contracted Services	250	250	250	250	250	250	250	250	250	250	250	250	3,000
Total Contracted Cervices	250	230	230	250	230	250	230	250	230	250	250	230	3,000
62204 Educational Supplies	42	42	42	42	42	42	42	42	42	42	42	42	500
62225 Books and Reference Materials	42	42		42	42	42	42	42	42	42	42	42	500
62245 Computer Equipment less than \$5000	125	125	125	125	125	125	125	125	125	125	125	125	1,500
62249 Minor Software	42	42	42	42	42	42	42	42	42	42	42	42	500
62290 Office Supplies	83	83	83	83	83	83	83	83	83	83	83	83	1,000
62299 General - Supplies	83	83	83	83	83	83	83	83	83	83	83	83	1,000
Food and Beverages	2,083	2,083	2,083	2,083	2,083	2,083	2,083	2,083	2,083	2,083	2,083	2,083	25,000
Total Supplies	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	30,000
62304 Postage and Mailing	21	21	21	21	21	21	21	21	21	21	21	21	250
62319 Cellular Phones	45	45	45	45	45	45	45	45	45	45	45	45	540
62371 Telephone Equip Crg/Non-D of A	25	25	25	25	25	25	25	25	25	25	25	25	300
62386 Long Distance Chrg/Non D of A	13	13	13	13	13	13	13	13	13	13	13	13	150
62399 General - Communications	42	42		42	42	42	42	42	42	42	42	42	500
Total Communications	145	145	145	145	145	145	145	145	145	145	145	145	1,740
													.,
62499 General - Travel	100	100	100	100	100	100	100	100	100	100	100	100	1,200
Total Travel	100	100	100	100	100	100	100	100	100	100	100	100	1,200
COCCO Company Halliston (O. 9. MA)	000	000	000	000	000	000	000	000	000	000	000	000	40.000
62699 General - Utilities (O & M) Total Utilities	833 833	833 833	833 833	10,000 10,000									
Total Offitties	033	033	033	033	033	033	033	033	033	033	033	633	10,000
62701 Buildings & Grounds (O & M)	542	542	542	542	542	542	542	542	542	542	542	542	6,507
62704 Office Equipment	13	13	13	13	13	13	13	13	13	13	13	13	150
62750 Maintenance Contracts	50	50	50	50	50	50	50	50	50	50	50	50	600
Total Maintenance	605	605	605	605	605	605	605	605	605	605	605	605	7,257
62801 Dues	42	42		42	42	42	42	42	42	42	42	42	500
62802 Subscriptions	21	21	21	21	21	21	21	21	21	21	21	21	250
62809 Education/Training Costs	125	125	125	125	125	125	125	125	125	125	125	125	1,500
62817 Meetings/Conference Costs	125	125	125	125	125	125	125	125	125	125	125	125	1,500
62899 General - Other Expenses	104	104	104	104	104	104	104	104	104	104	104	104	1,250
Total Other Expenses	417	417	417	417	417	417	417	417	417	417	417	417	5,000
TOTAL EXPENDITURES	49,451	49,451	49,451	49,451	49,451	49,451	49,451	49,451	49,451	49,451	49,451	49,451	593,417
	•	•	•		•	•	•	•	•	· · · · · · · · · · · · · · · · · · ·	•	,	,

Income	July	August	September	October	November	December	January	February	March	April	May	June	Total
MSUGF Students													
MSUGF Students	6,630	6,630	6,630	6,630	6,630	6,630	6,630	6,630	6,630	6,630	6,630	6,630	79,560
Infants	8,958	8,958	8,958	8,958	8,958	8,958	8,958	8,958	8,958	8,958	8,958	8,958	107,496

ITEM #154-2901-R0312 Attachment #2

MSU Great Falls College of Technology-Projected FY17

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	<u> </u>												ı age	7 - 0 0 0 0 - 0 -
Expenditures		July	August	September	October	November	December	January	February	March	April	May	June	Total
Toddlers 2-3 yrs		9,774	9,774	9,774	9,774	9,774	9,774	9,774	9,774	9,774	9,774	9,774	9,774	117,288
Preschoolers 4-5 yrs														
General Public		7,364	7,364	7,364	7,364	7,364	7,364	7,364	7,364	7,364	7,364	7,364	7,364	88,368
Infants		8,958	8,958	8,958	8,958	8,958	8,958	8,958	8,958	8,958	8,958	8,958	8,958	107,496
Toddlers 2-3 yrs		9,774	9,774	9,774	9,774	9,774	9,774	9,774	9,774	9,774	9,774	9,774	9,774	117,288
Preschoolers 4-5 yrs														
	TOTAL REVENUE	51,458	51,458	51,458	51,458	51,458	51,458	51,458	51,458	51,458	51,458	51,458	51,458	617,496
	PROFIT/LOSS	2.007	2.007	2.007	2.007	2.007	2,007	2.007	2.007	2,007	2.007	2.007	2,007	24.079

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Outside	Venc	dor-Pr	rojected	d FY17
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Expenditures	Total
Operations & Maintenance	22,000

TOTAL EXPENDITURES 22,000

Income Total

TOTAL REVENUE 0

PROFIT/LOSS (22,000)

ITEM #154-2901-R0312 Attachment #2 Page 28 of 32

MSU Great Falls College of Technology-Projected FY18

Expenditures	July	August	September	October	November	December	January	February	March	April	May	June	Total
61124 Contract Professional	July	August	Gebreinnei	Octobel	140 46111061	December	variuary	i ebiuai y	Maich	Арін	iviay	Julie	Iotai
Center Director (1.0 FTE)	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	50,000
61125 Maintenance Staff (.5 FTE)(O&M)	917	917	917	917	917	917	917	917	917	917	917	917	11,000
	917	317	317	317	917	917	917	317	317	317	317	317	11,000
61201 Staff	0.007	0.007	0.007	0.007	0.007	0.007	0.007	2 227	0.007	0.007	0.007	0.007	404000
Infants (4.0 FTE = 14 Children)	8,667	8,667	8,667	8,667	8,667	8,667	8,667	8,667	8,667	8,667	8,667	8,667	104,000
Toddlers 2-3 yrs (4.0 FTE = 26 Children)	8,667	8,667	8,667	8,667	8,667	8,667	8,667	8,667	8,667	8,667	8,667	8,667	104,000
Preschoolers 4-5 yrs (3.0 FTE = 34 Children)	6,500	6,500	6,500	6,500	6,500	6,500	6,500	6,500	6,500	6,500	6,500	6,500	78,000
Benefits - Professional (@ 36%)	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	18,000
Benefits - Classified (@ 56%)(Portion O & M)	13,860	13,860	13,860	13,860	13,860	13,860	13,860	13,860	13,860	13,860	13,860	13,860	166,320
61225 Students (Work Study)	325	325	325	325	325	325	325	325	325	325	325	325	3,900
Total Personnel	44,602	44,602	44,602	44,602	44,602	44,602	44,602	44,602	44,602	44,602	44,602	44,602	535,220
	,	,	,	,	,	,	,	,	,	,	,	,	
62160 Employee Background Checks	42	42	42	42	42	42	42	42	42	42	42	42	500
62199 General - Contracted Services	208	208	208	208	208	208	208	208	208	208	208	208	2,500
Total Contracted Services	250	250	250	250	250	250	250	250	250	250	250	250	3,000
62204 Educational Supplies	42	42	42	42	42	42	42	42	42	42	42	42	500
62225 Books and Reference Materials	42	42	42	42	42	42	42	42	42	42	42	42	500
62245 Computer Equipment less than \$5000	0	0	0	0	0	0	0	0	0	0	0	0	0
62249 Minor Software	0	0	0	0	0	0	0	0	0	0	0	0	ō
62290 Office Supplies	83	83	83	83	83	83	83	83	83	83	83	83	1,000
62299 General - Supplies	83	83	83	83	83	83	83	83	83	83	83	83	1,000
Food and Beverages	2,083	2,083	2,083	2,083	2,083	2,083	2,083	2,083	2,083	2,083	2,083	2,083	25,000
Total Supplies	2,333	2,333	2,333	2.333	2,333	2,333	2,333	2,333	2.333	2,333	2,333	2,333	28,000
The state of the s	,	,	,	,	,	,	,	,	,	,	,	,	,,,,,,,
62304 Postage and Mailing	21	21	21	21	21	21	21	21	21	21	21	21	250
62319 Cellular Phones	45	45	45	45	45	45	45	45	45	45	45	45	540
62371 Telephone Equip Crg/Non-D of A	25	25	25	25	25	25	25	25	25	25	25	25	300
62386 Long Distance Chrg/Non D of A	13	13	13	13	13	13	13	13	13	13	13	13	150
62399 General - Communications	42	42	42	42	42	42	42	42	42	42	42	42	500
Total Communications	145	145	145	145	145	145	145	145	145	145	145	145	1,740
62499 General - Travel	100	100	100	100	100	100	100	100	100	100	100	100	1,200
Total Travel	100	100	100	100	100	100	100	100	100	100	100	100	1,200
Total Travel	100	100	100	100	100	100	100	100	100	100	100	100	1,200
62699 General - Utilities (O & M)	833	833	833	833	833	833	833	833	833	833	833	833	10,000
Total Utilities	833	833	833	833	833	833	833	833	833	833	833	833	10,000
62701 Buildings & Grounds (O & M)	542	542	542	542	542	542	542	542	542	542	542	542	6,507
, ,	13	13	13	13	13	13		13	13	13	13	13	150
62704 Office Equipment 62750 Maintenance Contracts	50	50	50	50	50	50	13 50	50	50	50	50	50	600
Total Maintenance	605	605	605	605	605	605	605	605	605	605	605	605	7,257
Total Maintenance	603	603	605	600	605	605	603	605	605	603	600	603	1,251
62801 Dues	42	42	42	42	42	42	42	42	42	42	42	42	500
62802 Subscriptions	21	21	21	21	21	21	21	21	21	21	21	21	250
62809 Education/Training Costs	125	125	125	125	125	125	125	125	125	125	125	125	1,500
62817 Meetings/Conference Costs	125	125	125	125	125	125	125	125	125	125	125	125	1,500
62899 General - Other Expenses	104	104	104	104	104	104	104	104	104	104	104	104	1,250
Total Other Expenses	417	417	417	417	417	417	417	417	417	417	417	417	5,000
TOTAL EXPENDITURES	49,285	49.285	49.285	49.285	49.285	49.285	49.285	49.285	49,285	49.285	49.285	49.285	591,417
TOTAL LAF LINDITURES	43,203	43,203	49,200	49,200	43,203	43,203	43,200	43,200	43,203	43,203	43,203	43,200	331,417

Income	July	August	September	October	November	December	January	February	March	April	May	June	Total
MSUGF Students													
MSUGF Students	6,630	6,630	6,630	6,630	6,630	6,630	6,630	6,630	6,630	6,630	6,630	6,630	79,560
Infants	8,958	8,958	8,958	8,958	8,958	8,958	8,958	8,958	8,958	8,958	8,958	8,958	107,496

PRO FORMA FINANCIAL STATEMENTS FOR CHILD DEVELOPMENT CENTER

MSU Great Falls College of Technology-Projected FY18

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Expenditures	<u> </u>	July	August	September	October	November	December	January	February	March	April	May	June	Total
_														
Toddlers 2-3 yrs		9,774	9,774	9,774	9,774	9,774	9,774	9,774	9,774	9,774	9,774	9,774	9,774	117,288
Preschoolers 4-5 yrs														
General Public		7,364	7,364	7,364	7,364	7,364	7,364	7,364	7,364	7,364	7,364	7,364	7,364	88,368
Infants		8,958	8,958	8,958	8,958	8,958	8,958	8,958	8,958	8,958	8,958	8,958	8,958	107,496
Toddlers 2-3 yrs		9,774	9,774	9,774	9,774	9,774	9,774	9,774	9,774	9,774	9,774	9,774	9,774	117,288
Preschoolers 4-5 yrs														
	TOTAL REVENUE	51,458	51,458	51,458	51,458	51,458	51,458	51,458	51,458	51,458	51,458	51,458	51,458	617,496
	PROFIT/LOSS	2,173	2,173	2,173	2,173	2,173	2,173	2,173	2,173	2,173	2,173	2,173	2,173	26,079

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Expenditures	Total
Operations & Maintenance	22,000

TOTAL EXPENDITURES 22,000

Income Total

TOTAL REVENUE 0

PROFIT/LOSS (22,000)

MOT FOR CONSTRUCTION

WE Shall be shall



