



MSU Billings Community Taskforce Recommendations

Pillar 1 - Leadership

Stable leadership at MSUB will engage community to strategically move the university forward. Recommendations include:

- 1. Recruit and retain stable leadership
- 2. Quickly fill interim positions
- 3. Nurture crucial community partnerships
- 4. Work alongside community to plan, conduct philanthropy, and advocate for the university

Pillar 2 - Student Success

MSUB will place the success of its diverse student population as its highest priority.

- 1. Develop best-practice pathways for students from admissions outreach to graduation.
- 2. Improve academic and advisory support for both traditional and non-traditional students.
- 3. Expand links to career and professional opportunities and employment.

Pillar 3 - Program Offerings

MSUB will differentiate itself by building professional pathways in healthcare, business, education and applied technologies.

- 1. Conduct an industry-led assessment to bridge industry needs and academic offerings.
- 2. Enhance professional pathways through applied and experiential learning and dual credit.
- 3. Regularly review programs to focus energy on in-demand areas.
- 4. Recognize the unique role of faculty in curriculum development.

Pillar 4 - Marketing & Identity Branding

MSUB will deploy focused marketing and communication that establishes a respected and unique identity, grows enrollment, and fosters community pride.

- 1. Implement a new, comprehensive marketing plan, informed via regular analysis.
- 2. Develop systematic and continuous communications with all campus constituencies, community, and media.

Pillar 5 - Facilities/Infrastructure

MSUB will develop its physical plan to provide attractive hubs for education, community, and business for the region.

- 1. Complete fundraising and break ground on the Yellowstone Science and Allied Health Building.
- 2. Effective communication about the university as an event venue.
- 3. Develop City College as a western "gateway" for career pathways and capitalize on Shiloh Corridor development momentum.
- 4. Take down the former Academic Support Center.
- 5. Begin long-term plans to renovate student residence facilities.