

MSU Northern

System-level Summary & Metrics

Revenue

Expenditures

Staffing

Enrollment

Waivers

MSU Northern

Current Unrestricted Revenue & Metrics

REVENUE	FY14	FY15	FY16	FY17	FY18	Difference	
					Budgeted	1yr	4yr
State Support	\$9,404,910	\$9,674,357	\$10,197,173	\$10,200,258	\$9,694,921	-5%	3%
Resident Tuition	\$4,258,906	\$3,986,578	\$3,791,808	\$3,799,005	\$4,362,963	15%	2%
Non-res & WUE Tuition	\$1,186,989	\$1,200,058	\$1,380,514	\$1,361,264	\$1,506,506	11%	27%
Program Tuition & Fees	\$163,682	\$128,436	\$149,308	\$129,211	\$143,940	11%	-12%
Total Tuition Revenue	\$5,609,577	\$5,315,072	\$5,321,630	\$5,289,480	\$6,013,409	14%	7%
Total CU Revenue (gross) →	\$15,014,487	\$14,989,429	\$15,518,803	\$15,489,738	\$15,708,330	1%	5%
Transfers/Other	\$285,961	\$879,410	\$518,750	\$528,538	\$1,022,650	93%	258%
Special Approps/OTO/MUS-RP	\$761,330	\$673,374	\$1,283,528	\$580,696	\$820,968	41%	8%
Total Revenue + Transfers/SA	\$16,061,778	\$16,542,213	\$17,321,081	\$16,598,972	\$17,551,948	6%	9%
Key Metrics							
State % Share	62.6%	64.5%	65.7%	65.9%	61.7%	-4%	-1%
State Support per Res FTE	\$9,330	\$10,098	\$11,036	\$10,840	\$10,018	-8%	7%

- **Tuition Revenue – budgeted increase for resident (+15%) and non-resident (11%)**
- **State % Share – drops to 61.7% for FY18 peers = 59%**
- **State Support per Resident – drops to \$10,018 peers = \$7,851; MUS weighted avg. = \$7,488 (+/- \$2,500 range = \$4,989 to \$9,989)**

MSU Northern

Current Unrestricted Expenditures & Metrics

EXPENDITURES	FY14	FY15	FY16	FY17	FY18	Difference	
	Budgeted					1yr	4yr
Instruction	\$6,270,823	\$6,395,195	\$6,207,585	\$6,178,997	\$6,742,193	9%	8%
Academic Support	\$1,696,891	\$1,820,801	\$1,915,005	\$1,990,646	\$1,920,048	-4%	13%
Student Services	\$2,497,758	\$2,639,097	\$2,820,062	\$2,642,698	\$2,829,849	7%	13%
Institutional Support	\$1,622,580	\$1,838,069	\$1,668,000	\$1,655,981	\$1,811,628	9%	12%
Operation & Maintenance	\$1,955,456	\$1,907,688	\$2,071,796	\$1,919,056	\$1,977,841	3%	1%
Research	\$188,433	\$213,715	\$0	\$200,518	\$201,095	-	-
Public Service	\$0	\$0	\$0	\$0	\$0	-	-
Total CU Exp (net of waivers/SA) →	\$14,231,941	\$14,814,565	\$14,682,448	\$14,587,896	\$15,482,654	6%	9%
<i>Waivers/Discounts</i>	\$1,102,149	\$1,187,843	\$1,231,209	\$1,266,722	\$1,322,945	4%	20%
<i>Special Approps/OTO</i>	\$432,906	\$834,588	\$832,871	\$1,276,931	\$746,349	-	-
Total CU Expenditures	\$15,766,996	\$16,836,996	\$16,746,528	\$17,131,549	\$17,551,948	2%	11%
Key Metrics							
% Instruction Exp	44%	43%	42%	42%	44%	1%	-1%
% Instruct/Acad/Stud Ser	74%	73%	75%	74%	74%	0%	1%
Expenditures per Student	\$12,397	\$13,407	\$13,409	\$13,013	\$13,416	3%	8%

(based on Total CU Exp - net of waivers)

- **Instruction – up 9% over last year, comprises 44% of total expenditures BOR target = 50%**
- **% Instruction + Aca Support + Stud Service is consistently over 73% BOR target = 70%**
- **Expenditures per Student – increases in FY18 by 9% to \$13,416 peers = \$12,858**

MSU Northern

Current Unrestricted Faculty/Staff FTE & Metrics

(does not include: graduate teaching/research assistants & part-time/other)

STAFFING	FY14	FY15	FY16	FY17	FY18	Difference	
						Budgeted	1yr
Contract Faculty (all)	82.5	75.9	72.7	74.3	76.9	4%	-7%
Contract Administrators	6.4	7.0	6.0	6.0	6.0	0%	-6%
Contract Professionals	33.7	40.2	34.6	36.1	40.0	11%	19%
Classified FTE	42.8	44.3	45.8	43.9	44.4	1%	4%
Total Faculty/Staff	165.3	167.3	159.0	160.2	167.3	4%	1%
EXPENDITURES							
Personal Services	\$10,868,382	\$11,781,242	\$11,097,011	\$11,669,594	\$12,500,963	7%	15%
Total Expenditures (net waivers)	\$14,231,941	\$14,814,565	\$14,682,448	\$14,587,896	\$15,482,654	6%	9%
Key Metrics							
Student to Faculty Ratio	13.9	14.6	15.1	15.1	15.0	-1%	8%
%Personal Services of Total	76%	80%	76%	80%	81%	1%	6%

(based on Total CU Exp - net of waivers)

- **Student to Faculty Ratio – budgeted for 15.0 to 1, peers = 16.7**
- **Personal Services % Share – budgeted for 81%, HECA* benchmark = 75%**

*Higher Education Cost Adjustment, higher education specific inflation index developed by SHEEO

MSU Northern

Fiscal Year Student FTE - Average Annual Enrollment

ENROLLMENT	FY14	FY15	FY16	FY17	FY18 Budgeted	% Change (1-year)	
						17 vs 18	Fall 2017
						Projected	YTD*
Resident Undergrad	943	890	860	886	912	3.0%	-6.4%
Resident Graduate	65	68	64	55	55	0.8%	0.0%
Non-resident Undergrad	47	52	57	46	48	3.5%	10.9%
WUE	93	95	113	133	139	4.3%	-8.9%
Non-resident Graduate	0	0	1	1	0	-	0.0%
Student FTE Total	1,148	1,105	1,095	1,121	1,154	2.9%	-5.7%

*Fall 17 YTD as of 9/11

Reminder: preliminary census enrollment is recorded following the 15th day of class, final enrollment at end-of-term, fiscal year enrollment = ((summer + fall) + spring) / 2

- **1-year Budgeted FTE: 2.9% increase, projected to grow by 33 student FTE**
- **Fall 2017 YTD: -5.7% year to date for Fall 2017**
- **5-year Change: 0.5% increase in student FTE since FY14 (if projections prevail)**

MSU Northern

Waivers & Scholarships (source: CHE 104)

	FY14	FY15	FY16	FY17	FY18 Budgeted	Difference	
						1yr	4yr
WAIVERS							
BOR Designated	\$442,849	\$477,301	\$507,902	\$500,702	\$585,945	17%	32%
Resident Discretionary	\$258,222	\$311,394	\$310,077	\$291,600	\$352,000	21%	36%
Non-resident Discretionary	\$401,078	\$399,148	\$413,341	\$474,419	\$385,000	-19%	-4%
Scholarships	\$0	\$0	\$0	\$0	\$0	-	-
Total Waivers/Scholarships	\$1,102,149	\$1,187,843	\$1,231,320	\$1,266,721	\$1,322,945	4%	20%
Key Metrics							
Waivers per Student FTE	\$960	\$1,075	\$1,124	\$1,130	\$1,146	1%	19%

- **Waivers per student: budgeted to increase slightly, largely due to tuition increases**