

FY19 Operating Budget Metrics

Revenue

Expenditures

Staffing

Waivers

Enrollment



Current Unrestricted Revenue & Metrics

REVENUE	FY15 FY16		FY17 FY18		FY19	Differ	ence
					Budgeted	1yr	5yr
State Support	\$2,472,627	\$1,927,140	\$1,885,643	\$1,528,856	\$1,557,486	2%	-37%
Local Funding	\$1,628,457	\$1,689,400	\$1,812,996	\$1,836,873	\$1,689,500	-8%	4%
Net Tuition Revenue	\$237,486	\$204,723	\$256,816	\$598,161	\$724,000	21%	205%
Transfers/Other	\$115,864	\$122,641	\$224,219	\$36,254	\$326,000	799%	181%
Total Operating Revenue	\$4,454,434	\$3,943,904	\$4,179,674	\$4,000,144	\$4,296,986	7%	-4%
Scholarships/Discounts/Waivers	\$395,704	\$395,705	\$414,942	\$249,142	\$205,000	-18%	-48%
Special Approps/OTO/MUS-RP	\$0	\$0	\$0	\$0	\$0	-	-
Total Current Unrestricted	\$4,850,138	\$4,339,609	\$4,594,616	\$4,249,285	\$4,501,986	6%	-7%
Student FTE	268	236	257	288	321	11%	20%
Resident Students	200	154	165	183	210	15%	5%
Non-resident Students	68	82	92	105	111	5%	63%
Var. Matrica	1						
Key Metrics							
State % Share	55.5%	48.9%	45.1%	38.2%	36.2%	-2%	-19%
State Support per Res FTE	\$12,363	\$12,514	\$11,428	\$8,354	\$7,417	-11%	-40%

(based on Total Operating Revenue, net of waivers)

- > State % Share drops to five year low, 36%
- > State Funds per Resident budgeted for \$7,417, \$5000 per student lower than FY16



Current Unrestricted Expenditures & Metrics

EXPENDITURES	FY15	FY16	FY17	FY18	FY19	Difference
					Budgeted	1yr 5yr
Instruction	\$1,840,868	\$1,555,888	\$1,315,335	\$1,498,130	\$1,553,345	4% -16%
Academic Support	\$288,122	\$131,581	\$387,498	\$123,157	\$286,543	133% -1%
Student Services	\$672,208	\$692,737	\$743,960	\$811,323	\$896,083	10% 33%
Institutional Support	\$891,042	\$1,112,859	\$1,084,460	\$930,888	\$871,676	-6% -2%
Operation & Maintenance	\$421,238	\$450,149	\$563,145	\$636,645	\$689,339	8% 64%
Research	\$0	\$0	\$0	\$0	\$0	
Public Service	\$0	\$0	\$0	\$0	\$0	
Total CU Exp (net of waivers/SA)→	\$4,113,478	\$3,943,214	\$4,094,398	\$4,000,144	\$4,296,986	7% 4%
Student FTE	268	236	257	288	321	11% 20%
Key Metrics						
% Instruction Exp	45%	39%	32%	37%	36%	-1% -9%
% Instruct/Acad/Stud Ser	68%	60%	60%	61%	64%	3% -4%
Expenditures per Student	\$15,349	\$16,709	\$15,932	\$13,867	\$13,386	-3% -13%

(based on Total CU Exp - net of waivers and special approps)

- ► Instruction down 16% since FY15, comprises 36% of total expenditures BOR target = 50%
- > % Instruction + Aca Support + Stud Service is consistently over 64% BOR target = 70%
- > Expenditures per Student down 3% from last year, down 13% from FY15



Current Unrestricted Faculty/Staff FTE & Metrics

(does not include: graduate teaching/research assistants & part-time/other)

STAFFING	FY15	FY16	FY17	FY18	F Y1 9	Differe	ence		
					Budgeted	1yr	5yr		
Contract Faculty (all)	23	23	19	22	30	36%	30%		
Contract Professional & Admin.	4	4	4	5	11	110%	163%		
Classified FTE	21	21	21	19	16	-15%	-24%		
Total Faculty/Staff	48	48	44	46	57	23%	18%		
EXPENDITURES									
Personnel Services	3,034,847	2,828,359	2,936,945	2,762,615	3,094,356	12%	2%		
Total Expenditures (net of waivers)	4,113,478	3,943,214	4,094,398	4,000,144	4,296,986	7%	4%		
Student FTE	268	236	257	288	321	11%	20%		
Key Metrics									
Student to Faculty Ratio	11.7	10.3	13.5	13.1	10.7	-18%	-8%		
%Personnel Services of Total	74%	72%	72%	69%	72%	4%	4%		

- Student to Faculty Ratio budgeted for 15 to 1, peers = 16 to 1
- ➤ Personal Services % Share budgeted for 72%, HECA* benchmark = 75%

^{*}Higher Education Cost Adjustment, higher education specific inflation index developed by SHEEO



Discounts, Waivers & Scholarships (source: CHE 104)

DISCOUNTS/WAIVERS/SCH	FY15	FY16	FY17	FY18	FY19	Differ	ence
					Budgeted	1yr	5yr
Resident	\$193,392	\$142,118	\$280,851	\$116,610	\$110,000	-6%	-43%
Non-resident	\$202,312	\$171,337	\$134,091	\$132,532	\$95,000	-28%	-53%
Scholarships	\$0	\$0	\$0	\$0	\$0	-	-
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Total Discounts/Waivers/Sch	\$395,704	\$313,455	\$414,942	\$249,142	\$205,000	-18%	-48%
Student FTE	268	236	257	288	321	11%	20%
Key Metrics							
Waivers per Student FTE	\$1,477	\$1,328	\$1,615	\$864	\$639	-26%	-57%

➤ Waivers per student: budgeted to increase by 9%



Fiscal Year Student FTE - Average Annual Enrollment

% Change

						70 611	ange
ENROLLMENT	FY15	FY16	FY17	FY18	FY19	18 vs 19	Fall 2018
					Budgeted	Projected	YTD*
Resident Undergrad	200	154	165	183	210	14.8%	0.8%
Resident Graduate	0	0	0	0	0		
Non-resident Undergrad	23	44	59	63	66	5.5%	-50.0%
WUE	45	38	33	43	45	4.8%	17.7%
Non-resident Graduate	0	0	0	0	0		
Student FTE Total	268	236	257	288	321	11.3%	-6.8%

*Fall 18 YTD as 9/9

Reminder: preliminary census enrollment is recorded following the 15^{th} day of class, final enrollment at end-of-term, fiscal year enrollment = ((summer + fall) + spring) / 2

- > 1-year Budgeted: 11% increase planned
- > Fall 2018 YTD: -6.8% year to date drop for Fall 2018