

MSU Billings

FY20 Operating Budget Metrics

Revenue

Expenditures

Staffing

Waivers

Enrollment

MSU Billings

Current Unrestricted Revenue & Metrics

| REVENUE | FY16 | FY17 | FY18 | FY19 | FY20 | Difference | |
|-----------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|------------|-----|
| | | | | | Budgeted | 1yr | 5yr |
| State Support | \$22,576,769 | \$22,303,961 | \$21,428,156 | \$21,747,423 | \$21,862,900 | 1% | -3% |
| Net Tuition Revenue | \$16,215,104 | \$15,117,141 | \$14,772,735 | \$14,367,341 | \$15,397,471 | 7% | -5% |
| Transfers/Other/MUS_RP | \$1,020,257 | \$1,245,214 | \$1,741,495 | \$1,571,712 | \$1,360,700 | -13% | 33% |
| Total Operating Revenue | \$39,812,130 | \$38,666,316 | \$37,942,386 | \$37,686,476 | \$38,621,071 | 2% | -3% |
| Discounts/Waivers | \$1,933,152 | \$1,820,369 | \$1,708,410 | \$1,803,523 | \$2,083,945 | 16% | 8% |
| Special Approps/OTO | \$356,419 | \$0 | \$0 | \$0 | \$0 | - | - |
| Total Current Unrestricted | \$42,101,701 | \$40,471,728 | \$39,650,796 | \$39,489,999 | \$40,705,016 | 3% | -3% |
| Student FTE | 3,640 | 3,448 | 3,377 | 3,275 | 3,463 | 6% | -5% |
| Resident Students | 3,193 | 3,053 | 2,977 | 2,916 | 3,052 | 5% | -4% |
| Non-resident Students | 447 | 395 | 399 | 359 | 411 | 14% | -8% |
| Key Metrics | | | | | | | |
| State % Share | 56.7% | 57.7% | 56.5% | 57.7% | 56.6% | -1% | 0% |
| State Support per Res FTE | \$7,071 | \$7,306 | \$7,197 | \$7,458 | \$7,163 | -4% | 1% |

(based on Total Operating Revenue, net of waivers, special approps)

- **State % Share – steady at 56.6%, peers = 57%**
- **State \$\$ per Resident – 4% drop due to a projected 5% increase in resident students, peer group median = \$8,217**

MSU Billings

Current Unrestricted Expenditures & Metrics

| EXPENDITURES | FY16 | FY17 | FY18 | FY19 | FY20 | Difference | |
|---|---------------------|---------------------|---------------------|---------------------|---------------------|------------|-----|
| | | | | | Budgeted | 1yr | 5yr |
| Instruction | \$20,213,242 | \$20,275,744 | \$18,766,915 | \$18,516,826 | \$19,266,481 | 4% | -5% |
| Academic Support | \$3,442,370 | \$3,485,497 | \$3,211,555 | \$3,148,074 | \$3,391,617 | 8% | -1% |
| Student Services | \$5,240,489 | \$5,394,441 | \$5,449,208 | \$5,560,661 | \$5,853,145 | 5% | 12% |
| Institutional Support | \$3,576,915 | \$3,624,868 | \$3,705,724 | \$3,596,231 | \$3,688,803 | 3% | 3% |
| Operation & Maintenance | \$5,781,028 | \$5,902,687 | \$5,840,474 | \$5,956,420 | \$5,682,308 | -5% | -2% |
| Research | \$0 | \$0 | \$0 | \$0 | \$0 | - | - |
| Public Service | \$340,602 | \$326,240 | \$354,871 | \$327,234 | \$338,718 | 4% | -1% |
| Scholarships | \$377,749 | \$483,622 | \$557,618 | \$657,805 | \$400,000 | -39% | 6% |
| Total CU Exp (net of waivers/SA) → | \$38,594,646 | \$39,009,477 | \$37,328,747 | \$37,763,251 | \$38,621,072 | 2% | 0% |
| Student FTE | 3,640 | 3,448 | 3,377 | 3,275 | 3,463 | 6% | -5% |
| Key Metrics | | | | | | | |
| % Instruction Exp | 52% | 52% | 50% | 49% | 50% | 1% | -2% |
| % Instruct/Acad/Stud Ser | 75% | 75% | 73% | 72% | 74% | 2% | -1% |
| Expenditures per Student | \$10,603 | \$11,314 | \$11,055 | \$11,529 | \$11,152 | -3% | 5% |

(based on Total CU Exp - net of waivers and special approps)

- **Instruction – down 5% over past 5 years, comprises 50% of total expenditures BOR target = 50%**
- **% Instruction + Aca Support + Stud Service is consistently over 74% BOR target = 70%**
- **Expenditures per Student –CU \$\$ Expenditures same as FY16; increases in per student expenditures due to enrollment declines, 88% of peer group median**

MSU Billings

Current Unrestricted Faculty/Staff FTE & Metrics

(does not include: graduate teaching/research assistants & part-time/other)

| STAFFING | FY16 | FY17 | FY18 | FY19 | FY20 | Difference | |
|--|------------|------------|------------|------------|------------|------------|------|
| | | | | | Budgeted | 1yr | 5yr |
| Contract Faculty (all) | 199 | 191 | 190 | 188 | 194 | 3% | -3% |
| Contract Administrators | 28 | 28 | 9 | 9 | 10 | 4% | -66% |
| Contract Professionals | 48 | 47 | 63 | 64 | 65 | 2% | 35% |
| Classified FTE | 123 | 121 | 116 | 115 | 121 | 5% | -2% |
| Total Faculty/Staff | 398 | 386 | 378 | 376 | 389 | 3% | -2% |
| EXPENDITURES | | | | | | | |
| Personnel Services | 29,602,770 | 30,156,811 | 29,155,100 | 29,370,628 | 30,345,113 | 3% | 3% |
| Total Expenditures <small>(net of waivers)</small> | 38,594,646 | 39,009,477 | 37,328,747 | 37,763,251 | 38,621,072 | 2% | 0% |
| Student FTE | 3,640 | 3,448 | 3,377 | 3,275 | 3,463 | 6% | -5% |
| Key Metrics | | | | | | | |
| Student to Faculty Ratio | 18.3 | 18.1 | 17.8 | 17.4 | 17.9 | 3% | -2% |
| %Personnel Services of Total | 77% | 77% | 78% | 78% | 79% | 1% | 2% |

- **Student to Faculty Ratio – budgeted for 18 to 1, peers = 15 to 1**
- **Personal Services % Share – budgeted for 79%, HECA* benchmark = 75%**

*Higher Education Cost Adjustment, higher education specific inflation index developed by SHEEO

MSU Billings

Discounts, Waivers & Scholarships (source: CHE 104)

| DISCOUNTS/WAIVERS/SCH | FY16 | FY17 | FY18 | FY19 | FY20 | Difference | |
|------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|------------|------------|
| | | | | | Budgeted | 1yr | 5yr |
| BOR Designated | \$706,287 | \$639,130 | \$595,981 | \$680,536 | \$626,330 | -8% | -11% |
| Resident Discretionary | \$534,924 | \$493,087 | \$432,770 | \$455,834 | \$637,955 | 40% | 19% |
| Non-resident Discretionary | \$639,508 | \$639,050 | \$633,679 | \$616,400 | \$773,984 | 26% | 21% |
| Scholarships | \$430,182 | \$532,724 | \$603,698 | \$708,558 | \$445,676 | -37% | 4% |
| Total Discounts/Waivers/Sch | \$2,310,901 | \$2,303,991 | \$2,266,128 | \$2,461,328 | \$2,483,945 | 1% | 7% |
| Student FTE | 3,640 | 3,448 | 3,377 | 3,275 | 3,463 | 6% | -5% |
| Key Metrics | | | | | | | |
| Waivers per Student FTE | \$635 | \$668 | \$671 | \$751 | \$717 | -5% | 13% |

➤ **Waivers per student: budgeted to decrease by 5%**

MSU Billings

Fiscal Year Student FTE - Average Annual Enrollment

| ENROLLMENT | FY16 | FY17 | FY18 | FY19 | FY20 | % Change | |
|--------------------------|--------------|--------------|--------------|--------------|--------------|-------------|--------------|
| | | | | | | 19 vs 20 | Fall 2019 |
| | | | | | Budgeted | Projected | YTD* |
| Resident Undergrad | 2,957 | 2,813 | 2,738 | 2,684 | 2,808 | 4.6% | -3.4% |
| Resident Graduate | 236 | 240 | 239 | 232 | 244 | 5.2% | 4.2% |
| Non-resident Undergrad | 173 | 147 | 136 | 123 | 150 | 21.5% | -8.2% |
| WUE | 254 | 227 | 240 | 223 | 232 | 4.0% | 1.7% |
| Non-resident Graduate | 20 | 21 | 23 | 13 | 29 | 123.1% | 0.6% |
| Student FTE Total | 3,640 | 3,448 | 3,377 | 3,275 | 3,463 | 5.7% | -2.9% |

*Fall 19 YTD as 9/8

Reminder: preliminary census enrollment is recorded following the 15th day of class, final enrollment at end-of-term, fiscal year enrollment = ((summer + fall) + spring) / 2

- **1-year Budgeted: 6% increase**
- **Fall 2019 YTD: -2.9% year to date for Fall 2019**