

FY21 Operating Budget Metrics

Revenue

Expenditures

Staffing

Waivers

Enrollment



Current Unrestricted Revenue & Metrics

| REVENUE | FY17 | FY17 FY18 | | FY20 | FY21 | Differ | ence |
|--------------------------------|--------------|--|-------------|--------------|-------------|--------|------|
| | | | | | | 1yr | 5yr |
| State Support (base)* | \$7,710,069 | \$7,383,000 | \$7,413,285 | \$7,558,427 | \$7,713,743 | 2% | 0% |
| State Support (OTO) | | | | \$107,425 | \$0 | -100% | |
| Net Tuition Revenue | \$3,465,759 | \$3,394,795 | \$2,939,475 | \$2,636,981 | \$2,316,637 | -12% | -33% |
| Transfers/Other | \$636,178 | \$224,302 | \$244,021 | \$127,652 | \$364,803 | 186% | -43% |
| Total Operating Revenue | \$11,812,006 | 812,006 \$11,002,097 \$10,596,781 \$10,430,485 | | \$10,395,183 | 0% | -12% | |
| | | | | | | | |
| Student FTE | 1,181 | 1,128 | 1,029 | 859 | 739 | -14% | -37% |
| Resident Students | 1,123 | 1,085 | 996 | 831 | 712 | -14% | -37% |
| Non-resident Students | 58 | 43 | 33 | 28 | 27 | -4% | -53% |
| | | | | | | | |
| Key Metrics | | | | | | | |
| State % Share | 65.3% | 67.1% | 70.0% | 72.5% | 74.2% | 2% | 9% |
| State Support per Res FTE | \$6,866 | \$6,802 | \$7,443 | \$9,096 | \$10,834 | 19% | 58% |

- State % Share remains constant at 74%, peers = 73%
- State Funds per Resident peer group median = \$8,485



Current Unrestricted Expenditures & Metrics

| EXPENDITURES | FY17 FY18 | | FY19 | FY20 | FY21 | Differ | ence |
|--------------------------------|--------------|--------------|------------------|--------------|--------------|--------|------|
| | | | | | Budgeted | 1yr | 5yr |
| Instruction | \$6,261,405 | \$5,741,036 | \$5,551,785 | \$5,337,640 | \$5,568,443 | 4% | -11% |
| Academic Support | \$1,398,759 | \$1,315,575 | \$1,301,624 | \$1,147,075 | \$1,091,595 | -5% | -22% |
| Student Services | \$1,204,416 | \$1,278,924 | \$1,276,245 | \$1,288,502 | \$1,283,036 | 0% | 7% |
| Institutional Support | \$1,647,222 | \$1,484,657 | \$1,373,749 | \$1,299,176 | \$1,307,676 | 1% | -21% |
| Operation & Maintenance | \$1,214,898 | \$1,096,448 | \$993,426 | \$1,012,338 | \$1,021,216 | 1% | -16% |
| Research | \$0 | \$0 | -\$1 | \$0 | \$0 | - | - |
| Public Service | \$85,308 | \$85,463 | \$85,381 | \$112,942 | \$123,217 | 9% | 44% |
| Scholarships | \$0 | \$0 | \$14,573 \$3,600 | | \$0 | - | _ |
| Total CU Exp (net of waivers)→ | \$11,812,008 | \$11,002,103 | \$10,596,782 | \$10,201,273 | \$10,395,183 | 2% | -12% |
| | | | | | | | |
| Student FTE | 1,181 | 1,128 | 1,029 | 859 | 739 | -14% | -37% |
| | | | | | | | |
| Key Metrics | | | | | | | |
| % Instruction Exp | 53% | 52% | 52% | 52% | 54% | 1% | 1% |
| % Instruct/Acad/Stud Ser | 75% | 76% | 77% | 76% | 76% | 0% | 1% |
| Expenditures per Student | \$10,002 | \$9,750 | \$10,298 | \$11,876 | \$14,067 | 18% | 41% |

(based on Total CU Exp - net of waivers and special approps)

- ➤ Instruction comprises 54% of total expenditures BOR target = 50%
- > % Instruction + Aca Support + Stud Service is consistently over 76% BOR target = 70%
- Expenditures per Student 99% of peer group median



Current Unrestricted Faculty/Staff FTE & Metrics

(does not include: graduate teaching/research assistants & part-time/other)

| STAFFING | FY17 | FY18 | FY19 | FY20 | FY21 | Differ | ence |
|-------------------------------------|------------|------------|------------|------------|------------|--------|------|
| | | | | | Budgeted | 1yr | 5yr |
| Contract Faculty (all) | 89 | 86 | 82 | 74 | 70 | -6% | -22% |
| Contract Administrators | 5 | 5 | 4 | 4 | 3 | -25% | -40% |
| Contract Professionals | 24 | 26 | 26 | 23 | 22 | -2% | -6% |
| Classified FTE | 40 | 37 | 37 | 41 | 40 | -1% | 2% |
| Total Faculty/Staff | 157 | 154 | 149 | 142 | 135 | -5% | -14% |
| EXPENDITURES | | | | | | | |
| Personnel Services | 9,683,589 | 9,339,886 | 9,267,757 | 8,827,532 | 8,972,050 | 2% | -7% |
| Total Expenditures (net of waivers) | 11,812,008 | 11,002,103 | 10,596,782 | 10,201,273 | 10,395,183 | 2% | -12% |
| Student FTE | 1,181 | 1,128 | 1,029 | 859 | 739 | -14% | -37% |
| Key Metrics | | | | | | | |
| Student to Faculty Ratio | 13.3 | 13.2 | 12.5 | 11.6 | 10.6 | -9% | -20% |
| %Personnel Services of Total | 82% | 85% | 87% | 87% | 86% | 0% | 4% |

- > Student to Faculty Ratio budgeted for 11 to 1, peers = 15 to 1
- ➢ Personal Services % Share budgeted for 86%, HECA* benchmark = 75%

^{*}Higher Education Cost Adjustment, higher education specific inflation index developed by SHEEO



Discounts, Waivers & Scholarships

| DISCOUNTS (MANUEDS (SSU | EV4.7 | EV/10 | EV4.0 | F\/20 | EV24 | | |
|-----------------------------|-----------|-----------|-----------|-----------|-----------|--------|------|
| DISCOUNTS/WAIVERS/SCH | FY17 | FY18 | FY19 | FY20 | FY21 | Differ | ence |
| | | | | | Budgeted | 1yr | 5yr |
| BOR Designated | \$170,498 | \$121,190 | \$132,878 | \$119,544 | \$127,300 | 6% | -25% |
| Resident Discretionary | \$1,424 | \$5,320 | \$5,160 | \$1,032 | \$2,200 | 113% | 54% |
| Non-resident Discretionary | \$0 | \$14,070 | \$11,314 | \$0 | \$0 | - | - |
| Scholarships | \$0 | \$650 | \$14,200 | \$3,600 | \$0 | - | - |
| Total Discounts/Waivers/Sch | \$171,922 | \$141,230 | \$163,552 | \$124,176 | \$129,500 | 4% | -25% |
| | | | | | | | |
| Student FTE | 1,181 | 1,128 | 1,029 | 859 | 739 | -14% | -37% |
| | | | | | | | |
| Key Metrics | | | | | | | |
| | | | | | | | |
| Waivers per Student FTE | \$146 | \$125 | \$159 | \$145 | \$175 | 21% | 20% |

➤ Waivers per student: slight increase by \$35 per student



Fiscal Year Student FTE - Average Annual Enrollment

| % Cl | hange |
|------|-------|
|------|-------|

| ENROLLMENT | FY17 | FY18 | FY19 | FY20 | FY21 | 20 vs 21 | Fall 2020 |
|------------------------|-------|-------|-------|------|----------|-----------|-----------|
| | | | | | Budgeted | Projected | Census* |
| Resident Undergrad | 1,123 | 1,085 | 996 | 831 | 712 | -14.3% | -17.2% |
| Resident Graduate | 0 | 0 | 0 | 0 | 0 | | |
| Non-resident Undergrad | 51 | 38 | 28 | 24 | 24 | 0.0% | -44.0% |
| WUE | 7 | 5 | 5 | 4 | 3 | -25.0% | 233.3% |
| Non-resident Graduate | 0 | 0 | 0 | 0 | 0 | | |
| Student FTE Total | 1,181 | 1,128 | 1,029 | 859 | 739 | -14.0% | -16.8% |

*Fall 20 as of 9/14 compared to Fall 19 census

Dual Enrollment at Great Falls College has not yet been included.

Reminder: preliminary census enrollment is recorded following the 15^{th} day of class, final enrollment at end-of-term, fiscal year enrollment = ((summer + fall) + spring) / 2

- > 1-year Budgeted: -14% decrease
- Fall 2020: -16.8% compared to Fall 2019 census