

Helena College UM

FY21 Operating Budget Metrics

Revenue

Expenditures

Staffing

Waivers

Enrollment

Helena College UM

Current Unrestricted Revenue & Metrics

REVENUE	FY17	FY18	FY19	FY20	FY21	Difference	
					Budgeted	1yr	5yr
State Support (base)*	\$5,558,149	\$5,313,095	\$5,334,081	\$5,381,608	\$5,535,582	3%	0%
State Support (OTO)				\$0	\$110,000	-	-
Net Tuition Revenue	\$2,174,633	\$2,253,179	\$2,226,282	\$2,073,410	\$1,750,671	-16%	-19%
Transfers/Other	\$120,935	\$125,501	\$107,327	\$286,494	\$210,151	-27%	74%
Total Operating Revenue	\$7,853,717	\$7,691,775	\$7,667,690	\$7,741,512	\$7,606,404	-2%	-3%
Student FTE	856	836	804	744	632	-15%	-26%
Resident Students	831	807	777	718	609	-15%	-27%
Non-resident Students	25	28	27	26	23	-12%	-8%
Key Metrics							
State % Share	70.8%	69.1%	69.6%	69.5%	72.8%	3%	2%
State Support per Res FTE	\$6,689	\$6,582	\$6,869	\$7,495	\$9,090	21.3%	36%

(based on Total Operating Revenue, net of waivers, special approps)

- **State % Share – peers = 73%**
- **State Funds per Resident – peer group median = \$8,485**

Helena College UM

Current Unrestricted Expenditures & Metrics

EXPENDITURES	FY17	FY18	FY19	FY20	FY21 Budgeted	Difference	
						1yr	5yr
Instruction	\$3,751,147	\$3,319,075	\$3,519,817	\$3,558,792	\$3,572,314	0%	-5%
Academic Support	\$1,640,454	\$1,171,203	\$1,231,013	\$1,269,233	\$1,169,608	-8%	-29%
Student Services	\$1,047,714	\$1,053,596	\$976,263	\$957,705	\$848,432	-11%	-19%
Institutional Support	\$1,102,774	\$1,002,423	\$1,141,669	\$1,050,317	\$1,040,552	-1%	-6%
Operation & Maintenance	\$950,699	\$885,089	\$931,965	\$809,375	\$945,498	17%	-1%
Research	\$0	\$0	\$0	\$0		-	-
Public Service	\$0	\$0	\$0	\$0		-	-
Scholarships	\$0	\$0	\$60,241	\$12,070	\$30,000	-	-
Total CU Exp (net of waivers) →	\$8,492,788	\$7,431,386	\$7,860,968	\$7,657,492	\$7,606,404	-1%	-10%
Student FTE	856	836	804	744	632	-15%	-26%
Key Metrics							
% Instruction Exp	44%	45%	45%	46%	47%	0%	3%
% Instruct/Acad/Stud Ser Expenditures per Student	76%	75%	73%	76%	73%	-2%	-2%
	\$9,921	\$8,893	\$9,782	\$10,292	\$12,035	17%	21%

(based on Total CU Exp - net of waivers and special approps)

- **Instruction: comprises 47% of total expenditures BOR target = 50%**
- **% Instruction + Aca Support + Stud Service is consistently over 75% BOR target = 70%**
- **Expenditures per Student – 83% of peer group median**

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Current Unrestricted Faculty/Staff FTE & Metrics

(does not include: graduate teaching/research assistants & part-time/other)

STAFFING	FY17	FY18	FY19	FY20	FY21	Difference	
					Budgeted	1yr	5yr
Contract Faculty (all)	39	39	40	38	33	-13%	-14%
Contract Administrators	5	4	3	2	1	-30%	-70%
Contract Professionals	13	13	13	13	11	-13%	-10%
Classified FTE	33	33	33	32	29	-12%	-12%
Total Faculty/Staff	89	89	89	86	75	-13%	-16%
EXPENDITURES							
Personnel Services	6,169,999	6,242,869	6,176,835	6,010,619	5,778,399	-4%	-6%
Total Expenditures <small>(net of waivers)</small>	8,492,788	7,431,386	7,860,968	7,657,492	7,606,404	-1%	-10%
Student FTE	856	836	804	744	632	-15%	-26%
Key Metrics							
Student to Faculty Ratio	22.1	21.3	20.1	19.5	19.0	-2%	-14%
%Personnel Services of Total	73%	84%	79%	78%	76%	-3%	3%

- **Student to Faculty Ratio – budgeted for 19 to 1, peers = 15 to 1**
- **Personal Services % Share – budgeted for 76%, HECA* benchmark = 75%**

*Higher Education Cost Adjustment, higher education specific inflation index developed by SHEEO

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Discounts, Waivers & Scholarships

DISCOUNTS/WAIVERS/SCH	FY17	FY18	FY19	FY20	FY21	Difference	
					Budgeted	1yr	5yr
BOR Designated	\$64,325	\$71,885	\$33,173	\$33,716	\$42,000	25%	-35%
Resident Discretionary	\$34,915	\$44,985	\$60,631	\$26,561	\$46,000	73%	32%
Non-resident Discretionary	\$0	\$0	\$0	\$0		-	-
Scholarships	\$0	\$0	\$0	\$12,146	\$32,000	-	-
Total Discounts/Waivers/Sch	\$99,240	\$116,870	\$93,804	\$72,423	\$120,000	66%	21%
Student FTE	856	836	804	744	632	-15%	-26%
Key Metrics							
Waivers per Student FTE	\$116	\$140	\$117	\$97	\$190	95%	64%

➤ **Waivers per student: budgeted increase for \$100 per student**

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Fiscal Year Student FTE - Average Annual Enrollment

ENROLLMENT	FY17	FY18	FY19	FY20	FY21 Budgeted	% Change	
						20 vs 21 Projected	Fall 2020 Census*
Resident Undergrad	831	807	777	718	609	-15.2%	-16.0%
Resident Graduate	0	0	0	0	0		
Non-resident Undergrad	13	16	13	12	11	-8.3%	-21.4%
WUE	12	12	14	14	12	-14.3%	-46.7%
Non-resident Graduate	0	0	0	0	0		
Student FTE Total	856	836	804	744	632	-15.1%	-16.7%

*Fall 20 as of 9/14 compared to Fall 19 census

Dual Enrollment at Helena College has not yet been included.

Reminder: preliminary census enrollment is recorded following the 15th day of class, final enrollment at end-of-term, fiscal year enrollment = ((summer + fall) + spring) / 2

- **1-year Budgeted: -15% decrease**
- **Fall 2020: -17% compared to Fall 2019**