

Helena College UM

FY22 Operating Budget Metrics

Revenue

Expenditures

Staffing

Waivers

Enrollment

Helena College UM

Current Unrestricted Revenue & Metrics

REVENUE	FY18	FY19	FY20	FY21	FY22	Difference	
					Budgeted	1yr	5yr
State Support (base)*	\$5,313,095	\$5,334,081	\$5,381,608	\$5,531,548	\$5,339,599	-3%	0%
State Support (OTO)			\$0	\$120,000	\$0	-	-
Net Tuition Revenue	\$2,253,179	\$2,226,282	\$2,073,410	\$1,760,589	\$1,817,721	3%	-19%
Transfers/Other	\$125,501	\$107,327	\$286,494	\$82,943	\$168,840	104%	35%
Total Operating Revenue	\$7,691,775	\$7,667,690	\$7,741,512	\$7,495,080	\$7,326,160	-2%	-5%
Student FTE	836	804	747	657	670	2%	-20%
Resident Students	807	777	721	638	651	2%	-19%
Non-resident Students	28	27	26	19	19	0%	-33%
Key Metrics							
State % Share	69%	70%	70%	74%	73%	-1%	4%
State Support per Res FTE	\$6,582	\$6,869	\$7,464	\$8,670	\$8,202	-5.4%	25%

- **State % Share – budgeted for 73%, peer group median = 70%**
- **State \$\$ per Resident FTE = \$8,202, MUS FY22 average = \$9,650**

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Current Unrestricted Expenditures & Metrics

EXPENDITURES	FY18	FY19	FY20	FY21	FY22	Difference	
					Budgeted	1yr	5yr
Instruction	\$3,519,817	\$3,558,792	\$3,558,792	\$3,560,458	\$3,294,630	-7%	-6%
Academic Support	\$1,231,013	\$1,269,233	\$1,269,233	\$1,167,277	\$1,243,456	7%	1%
Student Services	\$976,263	\$957,705	\$957,705	\$836,895	\$869,020	4%	-11%
Institutional Support	\$1,141,669	\$1,050,317	\$1,050,317	\$909,471	\$1,009,854	11%	-12%
Operation & Maintenance	\$931,965	\$809,375	\$809,375	\$901,041	\$867,200	-4%	-7%
Research	\$0	\$0	\$0	\$0	\$0	-	-
Public Service	\$0	\$0	\$0	\$0	\$0	-	-
Scholarships	\$0	\$12,070	\$12,070	\$34,494	\$42,000	22%	100%
Total CU Exp (net of waivers) →	\$7,800,726	\$7,657,492	\$7,657,492	\$7,409,637	\$7,326,160	-1%	-6%
Student FTE	836	804	747	657	670	2%	-20%
Key Metrics							
% Instruction Exp	45%	46%	46%	48%	45%	-3%	0%
% Instruct/Acad/Stud Ser	73%	76%	76%	75%	74%	-1%	0%
Expenditures per Student	\$9,335	\$9,529	\$10,251	\$11,278	\$10,935	-3%	17%

(based on Total CU Exp - net of waivers and special approps)

- **Instruction: comprises 45% of total expenditures BOR target = 50%**
- **% Instruction + Aca Support + Stud Service is consistently over 70% BOR target = 70%**
- **Expenditures per Student – 74% of peer group median**

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Current Unrestricted Faculty/Staff FTE & Metrics

(does not include: graduate teaching/research assistants & part-time/other)

STAFFING

	FY18	FY19	FY20	FY21	FY22	Difference	
						Budgeted	1yr
Contract Faculty (all)	39	40	38	33	32	-4%	-18%
Contract Administrators	4	3	2	1	1	0%	-64%
Contract Professionals	13	13	13	11	11	0%	-17%
Classified FTE	33	33	32	29	28	-2%	-15%
Total Faculty/Staff	89	89	86	74	72	-2%	-19%

EXPENDITURES

Personnel Services	6,242,869	6,176,835	6,010,619	5,649,556	5,358,754	-5%	-14%
Total Expenditures <small>(net of waivers)</small>	7,800,726	7,657,492	7,657,492	7,409,637	7,326,160	-1%	-6%

Student FTE

	836	804	747	657	670	2%	-20%
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Key Metrics

Student to Faculty Ratio	21.3	20.1	19.5	19.8	20.9	6%	-2%
%Personnel Services of Total	80%	81%	78%	76%	73%	-3%	-7%

- **Student to Faculty Ratio – budgeted for 21 to 1, peers = 14 to 1**
- **Personal Services % Share – budgeted for 73%, HECA* benchmark = 75%**

*Higher Education Cost Adjustment, higher education specific inflation index developed by SHEEO

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Discounts, Waivers & Scholarships

DISCOUNTS/WAIVERS/SCH	FY18	FY19	FY20	FY21	FY22	Difference	
					Budgeted	1yr	5yr
BOR Designated	\$71,885	\$33,173	\$33,716	\$19,545	\$40,170	106%	-44%
Resident Discretionary	\$44,985	\$60,631	\$26,561	\$20,361	\$26,800	32%	-40%
Non-resident Discretionary	\$0	\$0	\$0	\$0	\$0	-	-
Scholarships	\$0	\$0	\$12,146	\$34,494	\$42,000	22%	100%
Total Discounts/Waivers/Sch	\$116,870	\$93,804	\$72,423	\$74,400	\$108,970	46%	-7%
Student FTE	836	804	747	657	670	2%	-20%
Key Metrics							
Waivers per Student FTE	\$140	\$117	\$97	\$113	\$163	44%	16%
Net Tuition Per Student FTE	\$2,696	\$2,770	\$2,776	\$2,680	\$2,713	1%	1%

- **Waivers per student: budgeted increase for \$50 per student**
- **Net tuition per student remains consistent**

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Fiscal Year Student FTE - Average Annual Enrollment

ENROLLMENT	FY17	FY18	FY19	FY20	FY21	FY22	% Change	
							21 vs 22	Fall 2021
						Budgeted	Projected	YTD
Resident Undergrad	831	807	777	721	638	651	2.0%	1.3%
Resident Graduate	0	0	0	0	0	0		
Non-resident Undergrad	13	16	13	12	10	10	0.0%	68.4%
WUE	12	12	14	14	9	9	0.0%	28.0%
Non-resident Graduate	0	0	0	0	0	0		
Student FTE Total	856	836	804	747	657	670	2.0%	3.1%

*Fall 21 YTD comparison with Fall 20 as of 9/13

Reminder: preliminary census enrollment is recorded following the 15th day of class, final enrollment at end-of-term, fiscal year enrollment = ((summer + fall) + spring) / 2

- **1-year Budgeted: 2% increase**
- **Fall 2021: 3.1% compared to Fall 2020**