

UM Western

FY22 Operating Budget Metrics

Revenue

Expenditures

Staffing

Waivers

Enrollment

UM Western

Current Unrestricted Revenue & Metrics

REVENUE	FY18	FY19	FY20	FY21	FY22 Budgeted	Difference	
						1yr	5yr
State Support (base)*	\$7,688,131	\$7,730,619	\$8,247,499	\$8,478,508	\$8,342,843	-2%	9%
State Support (OTO)			\$36,263	\$0	\$0	-	-
Net Tuition Revenue	\$6,680,783	\$6,603,167	\$6,444,774	\$6,040,548	\$6,025,356	0%	-10%
Transfers/Other	\$138,964	\$183,082	\$94,723	\$631,007	\$141,347	-78%	2%
Total Operating Revenue	\$14,507,878	\$14,516,868	\$14,823,259	\$15,150,064	\$14,509,546	-4%	0%
Student FTE	1,437	1,363	1,321	1,214	1,138	-6%	-21%
Resident Students	1,092	1,034	988	899	831	-8%	-24%
Non-resident Students	344	328	333	315	307	-3%	-11%
Key Metrics							
State % Share	53.0%	53.3%	55.6%	56.0%	57.5%	2%	5%
State Support per Res FTE	\$7,038	\$7,473	\$8,352	\$9,431	\$10,040	6%	43%

(based on Total Operating Revenue, net of waivers, special approps)

- **State % Share – increase to 58%, peer group median = 58%**
- **State \$\$ per Resident FTE = \$10,040, MUS FY22 average = \$9,650**

UM Western

Current Unrestricted Expenditures & Metrics

EXPENDITURES	FY18	FY19	FY20	FY21	FY22	Difference	
					Budgeted	1yr	5yr
Instruction	\$7,375,622	\$7,713,703	\$7,885,334	\$7,708,617	\$7,518,357	-2%	2%
Academic Support	\$1,104,084	\$1,218,567	\$1,046,762	\$1,071,559	\$1,117,612	4%	1%
Student Services	\$2,372,291	\$2,436,852	\$2,522,988	\$2,462,670	\$2,586,468	5%	9%
Institutional Support	\$1,548,968	\$1,574,934	\$1,567,148	\$2,157,431	\$1,654,561	-23%	7%
Operation & Maintenance	\$1,790,031	\$1,617,207	\$1,724,784	\$1,571,006	\$1,607,548	2%	-10%
Research	\$0	\$0	\$0	\$0	\$0	-	-
Public Service	\$0	\$0	\$0	\$0	\$0	-	-
Scholarships	\$15,473	\$37,207	\$37,207	\$101,500	\$25,000	-75%	62%
Total CU Exp (net of waivers) →	\$14,206,469	\$14,598,470	\$14,784,223	\$15,072,783	\$14,509,546	-4%	2%
Student FTE	1,437	1,363	1,321	1,214	1,138	-6%	-21%
Key Metrics							
% Instruction Exp	52%	53%	53%	51%	52%	1%	0%
% Instruct/Acad/Stud Ser	76%	78%	77%	75%	77%	3%	1%
Expenditures per Student	\$9,889	\$10,712	\$11,196	\$12,416	\$12,750	3%	29%

(based on Total CU Exp - net of waivers and special approps)

- **Instruction – comprises 52% of total expenditures BOR target = 50%**
- **% Instruction + Aca Support + Stud Service is consistently over 75% BOR target = 70%**
- **Expenditures per Student – budgeted to increase by 3%, 90% of peer group median**

UM Western

Current Unrestricted Faculty/Staff FTE & Metrics

(does not include: graduate teaching/research assistants & part-time/other)

STAFFING	FY18	FY19	FY20	FY21	FY22	Difference	
					Budgeted	1yr	5yr
Contract Faculty (all)	79	84	80	80	80	0%	1%
Contract Administrators	5	5	5	4	5	5%	-7%
Contract Professionals	16	19	20	22	22	1%	40%
Classified FTE	48	46	46	45	48	6%	-1%
Total Faculty/Staff	148	154	150	152	155	2%	4%
EXPENDITURES							
Personnel Services	11,360,710	11,597,624	11,751,608	11,902,458	11,866,684	0%	4%
Total Expenditures <small>(net of waivers)</small>	14,206,469	14,598,470	14,784,223	15,072,783	14,509,546	-4%	2%
Student FTE	1,437	1,363	1,321	1,214	1,138	-6%	-21%
Key Metrics							
Student to Faculty Ratio	18.2	16.3	16.5	15.1	14.2	-6%	-22%
%Personnel Services of Total	80%	79%	79%	79%	82%	4%	2%

- **Student to Faculty Ratio – budgeted for 14 to 1, peers = 13 to 1**
- **Personal Services % Share – budgeted for 82%, HECA* benchmark = 75%**

*Higher Education Cost Adjustment, higher education specific inflation index developed by SHEEO

UM Western

Discounts, Waivers & Scholarships

DISCOUNTS/WAIVERS/SCH	FY18	FY19	FY20	FY21	FY22	Difference	
						1yr	5yr
					Budgeted		
BOR Designated	\$172,877	\$136,795	\$141,824	\$160,447	\$159,500	-1%	-8%
Resident Discretionary	\$417,225	\$416,128	\$349,728	\$362,043	\$427,000	18%	2%
Non-resident Discretionary	\$356,691	\$350,037	\$422,279	\$405,787	\$365,000	-10%	2%
Scholarships	\$15,473	\$23,239	\$37,207	\$16,500	\$25,000	52%	62%
Total Discounts/Waivers/Sch	\$962,266	\$926,199	\$951,038	\$944,777	\$976,500	3%	1%
Student FTE	1,437	1,363	1,321	1,214	1,138	-6%	-21%
Key Metrics							
Waivers per Student FTE	\$670	\$680	\$720	\$778	\$858	10%	28%
Net Tuition Per Student FTE	\$4,651	\$4,845	\$4,881	\$4,976	\$5,295	6%	14%

- **Waivers per student: budgeted to increase by \$180 per student**
- **Net tuition per student increased by 14% in past 5 years**

UM Western

Fiscal Year Student FTE - Average Annual Enrollment

ENROLLMENT	FY18	FY19	FY20	FY21	FY22	% Change	
						21 vs 22	Fall 2021
					Budgeted	Projected	YTD
Resident Undergrad	1,092	1,034	988	899	831	-7.6%	-4.4%
Resident Graduate	0	0	0	0	0		
Non-resident Undergra	73	63	69	73	66	-9.6%	-30.6%
WUE	271	265	264	242	241	-0.4%	4.7%
Non-resident Graduate	0	0	0	0	0		
Student FTE Total	1,437	1,363	1,321	1,214	1,138	-6.3%	-4.1%

*Fall 21 YTD comparison with Fall 20 as of 9/13

Reminder: preliminary census enrollment is recorded following the 15th day of class, final enrollment at end-of-term, fiscal year enrollment = ((summer + fall) + spring) / 2

- **1-year Budgeted: -6.3% decline**
- **Fall 2021: -4.1% compared to Fall 2020 census**